

SAN JOAQUIN COUNCIL OF GOVERNMENTS  
PUBLIC PARTICIPATION PLAN  
2011 Update

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## I. Introduction

The San Joaquin Council of Governments is the transportation planning and financing agency for San Joaquin County. SJCOG's public involvement process aims to give the public ample opportunities for early and continuing participation in critical transportation planning and projects and to provide full public access to key decisions. Engaging the public early and often in the decision-making process is critical to the success of any transportation plan or program, and is required by numerous state and federal laws, as well as by the SJCOG Board of Directors' internal procedures.

This Public Participation Plan spells out SJCOG's process for providing the public and interested parties with reasonable opportunities to be involved in the regional transportation planning process.

### **SJCOG: Commitment to Public Participation**

#### ***Guiding Principles***

SJCOG's public involvement procedures are built on the following guiding principles:

1. Public participation is a dynamic activity that requires teamwork and commitment at all levels of the organization.
2. One size does not fit all — input from diverse perspectives enhances the process. Effective public participation strategies must be tailored to fit the audience and the issue. SJCOG can learn from many and diverse voices in the region through its Citizen Advisory Committee.
3. Effective public outreach and involvement requires relationship building — with local governments, with stakeholders and advisory groups.
4. Engaging interested persons in 'countywide' transportation issues is challenging, yet possible, by making it relevant, removing barriers to participation, and saying it simply.
5. An open and transparent public participation process empowers low-income communities and communities of color to participate in decision making that affects them.

#### ***Strategy 1: Early Engagement Is Best***

SJCOG structures its major planning initiatives and funding decisions to provide for meaningful opportunities to help shape outcomes. For example, because SJCOG's regional transportation plan is the blueprint for both transportation policies and investments for San Joaquin County, updates to the Regional Transportation Plan are one of the best places for interested persons to get involved.

### ***Strategy 2: Access to All***

SJCOG works to provide all San Joaquin County residents opportunities for meaningful participation, regardless of disabilities or language barriers. Further, we recognize that one should not need to be a transportation professional to understand our written and oral communications. In this spirit, we:

- provide auxiliary aids or interpreters to persons with disabilities or language translation barriers
- strive to communicate in plain language
- use visual tools to translate detailed data into information that is more readily understood

### ***Strategy 3: Response to Written Comments***

SJCOG pays close attention to the views of the public. SJCOG is committed to responding to letters, faxes, and e-mails sent by members of the public that are relevant to SJCOG programs and projects.

### ***Strategy 4: Inform SJCOG Board members and Public of Areas of Agreement and Disagreement***

SJCOG staff summarizes comments heard by various parties so that there is a clear understanding of where there is consensus on a given issue and where there is not.

### ***Strategy 5: Notify Public of Proposed or Final Actions***

SJCOG staff makes every effort to ensure that meeting minutes reflect public comments and document how comments are considered in Board decisions. We strive to inform citizen participants how public meetings/participation are helping to shape or have contributed to key decisions and actions. In addition, the monthly online newsletter *Horizons*, includes the most recent Board Actions.

## **Federal and State Requirements**

**SAFETEA-LU** ....The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users, better known as SAFETEA-LU, signed into law in 2005, underscores the need for public involvement and requires metropolitan planning agencies such as SJCOG to “provide citizens, affected public agencies, representatives of transportation agency employees, private providers of transportation and other interested parties with a reasonable opportunity to comment” on transportation plans and programs. SAFETEA-LU legislation also requires SJCOG — when developing the Regional Transportation Plan and the Federal Transportation Improvement Program (FTIP) — to coordinate transportation plans with expected growth, economic development, environmental protection and other related planning activities within our region. Toward this end, this Public Participation Plan outlines key decision points for consulting with affected local, regional, state and federal agencies and Tribal governance.

**Title VI of the Civil Rights Act of 1964....**Title VI of the Civil Rights Act of 1964 requires that transportation planning and programming be non-discriminatory on the basis of race, color, national origin or disability. The federal statute was further clarified and supplemented by the Civil Rights Restoration Act of 1987 and a series of federal statutes enacted in the 1990s relating to the concept of environmental justice. The fundamental principles of environmental justice include:

- o Avoiding, minimizing or mitigating disproportionately high and adverse health or environmental effects on minority and low-income populations;
- o Ensuring full and fair participation by all potentially affected communities in the transportation decision-making process; and
- o Preventing the denial, reduction or significant delay in the receipt of benefits by minority populations and low-income communities.

**Executive Orders....**An Executive Order is an order given by the President to federal agencies. As a recipient of federal revenues, SJCOG assists federal transportation agencies in complying with these orders.

- *Executive Order 12898: Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations*

In February 1994, President William Clinton signed Executive Order 12898, Federal Actions to Address Environmental Justice for Minority Populations and Low-Income Populations, which mandates that federal agencies make achieving environmental justice part of their missions.

- *Executive Order 13166: Improving Access to Services for Persons with Limited English Proficiency*

Executive Order 13166 states that people who speak limited English should have meaningful access to federally conducted and federally funded programs and activities. It requires that all federal agencies identify any need for services to those with limited English proficiency and develop and implement a system to provide those services so all persons can have meaningful access to services.

- *Executive Order 12372: Intergovernmental Review of Federal Programs*

Executive Order 12372 calls for intergovernmental review of projects to ensure that federally funded or assisted projects do not inadvertently interfere with state and local plans and priorities. The Executive Order does not replace public participation, comment, or review requirements of other federal laws, such as the National Environmental Policy Act (NEPA), but gives the states an additional mechanism to ensure federal agency responsiveness to state and local concerns.

## **2008 California Legislation**

Under a new state law (SB 375, Steinberg, Chapter 728, 2008 Statutes), SJCOG must develop a Sustainable Communities Strategy to integrate planning for growth and housing with long-range transportation investments, including goals for reducing greenhouse gas emissions for cars and light trucks. The law also calls for a Public Participation Plan that addresses outreach for Sustainable Communities Strategy and the Regional Transportation Plan (RTP). SJCOG is working to develop the region's response to this plan. Appendix A includes a Public Participation Plan for the Sustainable Communities Strategy.

## **Other Requirements**

A number of other federal and state laws call on SJCOG to involve and notify the public in its decisions. SJCOG complies with all other public notification requirements of the state's Ralph M. Brown Act, the California Public Records Act, the California Environmental Quality Act, as well as the public participation mandates of the federal Americans with Disabilities Act, those contained in the state's Katz-Kopp-Baker-Campbell Transportation Blueprint for the Twenty-First Century Government Code Section 65080), and other applicable state and federal laws.

## **Development of the Public Participation Plan**

The SJCOG Public Participation Plan was first developed in 1995 as the "Public Involvement Plan" to formalize strategies for involving the citizens of San Joaquin County in transportation planning decisions. In 2005 SJCOG updated and published the plan in response to increased focus by the federal government on transparent planning procedures and opportunities for the public to become involved earlier in processes.

On May 24, 2007 the SJCOG Board adopted what we now call our Public Participation Plan. The plan was updated in 2010. Preparing for the 2007 plan, SJCOG conducted a number of workshops, including Valley Blueprint meetings and Regional Transportation Plan outreach throughout the Valley. Agencies were provided opportunities to comment on the public participation process. SJCOG staff distributed a survey to solicit comments that served as an open-ended invitation for resource agencies to provide suggestions about how to improve public participation.

The results of the 2007 survey included suggestions for better web service, increased email activity, focus groups, regional maps and datasets and diverse community involvement. In drafting the 2007 Public Participation Plan, SJCOG staff consulted with a wide range of interested parties as required by the SAFETEA-LU legislation before drafting its Public Participation Plan. The comments and guidance resulting from the public outreach process undertaken as part of the 2007 Public Participation Plan remain relevant and continue to inform the principles and procedures contained in this revised 2010 Plan.

During the fall, winter and spring, 2010 and 2011, SJCOG staff wrote the update to the plan and conducted extensive outreach to the community to inform residents what the plan says and how they could access it. In February SJCOG staff held a public workshop to review the draft Public Participation Plan and made the draft available for public review for 45 days.

The plan went through the SJCOG Advisory Committee process and is scheduled to go to the full Board of Directors in May 2011.



## What We Heard From the Public

SJCOG put the draft Public Participation Plan out for public review in February and March, 2011, with comments due back to the staff April 1. During this time SJCOG posted the plan on the SJCOG website and SJCOG Facebook page, and noticed the plan in The Record and Bilingual News, the major English and Spanish language newspapers in the county. Copies were provided to a number of community organizations as well as the California Department of Transportation, the Federal Transit Administration, and the Federal Transportation Administration, Sacramento offices. In addition, SJCOG presented the plan to community meetings and held a community workshop on the plan. The plan went through the SJCOG committees, including the Citizens Advisory Committee (CAC).

The plan received 331 hits on Facebook with positive response from a single viewer and no negative responses.

The biggest response from the combined outreach was a request for continued outreach through community meetings. Though not specific to the plan, members of El Concilio and COMA, both active Latino organizations, asked that SJCOG continue to attend meetings to keep members informed of activities and answer questions. El Concilio President Jose Rodriquez said “We know transportation projects are not always interesting and we don’t all have the time to study them, but what happens with transit, construction projects, and even the potholes is important ... we need to stay informed and the simpler COG can make it for us the better.”

SJCOG committed to regular interaction with El Concilio, which holds regular Friday community meetings in downtown Stockton. The group services Hispanic residents throughout San Joaquin County, SJCOG’s service area.

There were a number of positive comments made during an evening workshop on the Public Participation Plan Update. “This plan looks to serve the diverse community without requiring people to come downtown to learn about what is going on,” observed Ripon business owner John Heida, a member of the SJCOG CAC who participated in the workshop. He and others endorsed the plan with a reminder to staff that while it is difficult to get residents to downtown Stockton to meetings, it can be effective to go through community organizations and the various chambers, including ethnic chambers, to educate communities. Mr. Heida said he appreciated the plan and thoughtfulness to informing the public. Lodi business owner Phil Pennino agreed, urging continued collaboration with transit and the cities. Mr. Heida and Mr. Pennino expressed support for the plan.

The plan includes access to language translation for Spanish and if needed, Tagalog and Khmer. Dennis Lee, CEO of the Asian-Pacific Islander Chamber of Commerce, alerted his members to the SJCOG PPP, and said he would be willing to continue to include notices and other outreach efforts in the chamber newsletter and would include SJCOG staff as speakers at regularly scheduled meetings.

Bobby Bivens, president of the Stockton chapter of the NAACP, and a member of the SJCOG CAC, supported the new PPP but added he wants assurance that when specific projects go out to bid, minority contractors are made aware and that neighborhoods are well informed. “Because they don’t know what’s going on a lot of the time. We need to make sure that they are reached,” he said. Members of the CAC discussed the plan at length and gave it unanimous approval.

Judith Buethe, who has managed communications and outreach, said increasingly communities are relying on you to come to them or on communication from their chambers or other groups they may belong to. New social media has proven a positive way to keep residents informed, Ms. Buethe said during the workshop.

## **II. Continuing Public Engagement**

SJCOG is committed to an active public involvement process that provides comprehensive information, timely public notice and full public access to key decisions. SJCOG provides the public with opportunities for continuing involvement in the work of the agency, through the following:

### **Advisory Committees**

SJCOG has established a citizen advisory committee to foster ongoing public awareness of and involvement in transportation decision-making, especially by those groups who have been traditionally underserved by transportation systems. The advisory committee is consulted during the development of SJCOG policies and strategies, and its recommendations on various issues are reported directly to the Board as well as other committees. Advisory committees may pursue their own policy/program discussions and forward independent ideas to the Board for consideration. For instance, this year the CAC developed Exploring Transportation Careers, a mentoring program to expose students to careers in engineering and transportation related jobs. The program is run through the high schools and the area MESA which works to help underserved students get on track for college and careers.

All advisory committee meetings are open to the public. In fact, tracking the agenda and discussions of SJCOG advisory committees is one of the best ways for interested residents to engage early in the major policy and fiscal issues. Agendas are posted on the Web and citizens can request to be placed upon the mailing list to receive them. SJCOG advisory committees include:

- **SJCOG Citizens Advisory Committee** – serves as a citizen advisory group to the Board. The CAC — composed of 16 members from a number of interest categories — ensures The Board receives a diverse spectrum of input. The CAC members are appointed to four-year terms, includes the following interest categories: academia, communications and media, environmental protection, minority concerns, transit, civic equity, business, and cultural concerns as well as various city concerns. The CAC is active as an advisory board, participating in various workshops for such issues as high speed rail and sustainable communities. In addition, the CAC has taken on a leadership role for SJCOG’s new Teens in Transportation mentoring program that exposes students from a variety of ethnic groups and area high schools to careers in engineering, design, construction, management, and other occupations need in the transportation field.
  
- **Social Services Transportation Advisory Committee** - the Social Services Transportation Advisory Committee (SSTAC) is composed of representatives of the elderly, disabled, transit-disadvantaged, and transit provider groups. This committee meets regularly and is largely involved in the met and unmet transit needs. The committee’s recommendations are given to the Board.
  
- **Technical Advisory Committee** -the Technical Advisory Committee (TAC) is comprised of planning and public works department staffs representing the local jurisdictions – cities and county – in San Joaquin County as well as the transit agencies. The TAC assists SJCOG by reviewing and commenting on transportation plans and programs and making recommendations to staff and to the Board. This committee also provides technical staff a forum to voice concerns of their respective communities to the SJCOG Board, to Caltrans and to the FHWA. This committee plays a key role in the development of plans and programs coordinated by SJCOG. Again, all agendas are posted on the SJCOG website.
  
- **Management and Finance Committee** - the Management and Finance Committee, consisting of the county administrator and city managers, guides administrative and financial decisions of SJCOGT as the Local Transportation Authority, and reviews key proposals providing policy-level input to the SJCOG Board. This committee meets monthly.
  
- **Interagency Transit Committee**- the Interagency Transit Committee (ITC) was established by the SJCOG Board in 2004 to improve coordination and communication among transit operators in the county. The committee discusses routes, fares, schedules, pending budgets and relevant state legislation. The committee includes representatives from each of the transit agencies in the county – the San Joaquin Regional Transit District, Lodi Grapevine, Tracy Tracer, Manteca Transit, City of Escalon ETrans, and ACE Rail.

- **Habitat Technical Advisory Committee** – The Habitat Technical Advisory Committee (HTAC) is comprised of 15 stakeholders in the San Joaquin County Multi-Species Habitat Conservation and Open Space Plan (SJMSCP) including representatives from: United States Fish and Wildlife Service, California Department of Fish and Game, San Joaquin County, the Cities of Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton, and Tracy, Building Industries Association, Agricultural Commission, UC Cooperative Extension, Conservation Community, and the Agricultural Community.

This Committee makes recommendations to the SJCOG, Inc. Board of Directors, comprised of the same members as the San Joaquin Council of Governments (SJCOG) Board of Directors, on issues regarding the SJMSCP. HTAC is responsible for verifying that the SJMSCP is being implemented correctly and for solving any issues that arise during implementation.

### *Get Involved: Serve on SJCOG's Citizen's Advisory Committee*

Membership on SJCOG advisory committee generally rotates, with new members coming in every four years. The county and cities are always looking for candidates for these panels. Go to the SJCOG website to check for openings (<http://www.sjco.org/public-participation/default.htm>) or call SJCOG's Communications Office at 209-235-0451 for more information!

## **Working With Neighboring Regions**

SJCOG works closely with its counterpart agencies in adjacent regions and frequently coordinates joint efforts. SJCOG has an agreement with the eight San Joaquin Valley MPOs over responsibilities relating to transportation conformity. SJCOG also has a formal partnership on the San Joaquin Regional Policy Council, which includes elected COG Board members from all eight San Joaquin Valley MPOs, and a COG Directors Committee. Both groups meet regularly on issues of mutual interest, including the Valley Blueprint, air quality and legislation. The San Joaquin Valley MPOs are also active in the state's high speed rail efforts, promotion of SR 99, goods movement through the valley, freight and other areas of interest to the Central Valley.

In addition, SJCOG has collaborated and worked with Sacramento and the Bay Area over issues of mutual interest, including high speed rail plans for regional rail, among other concerns.

## **SJCOG Board and Committee Meetings**

SJCOG encourages interested persons to attend SJCOG Board and standing committee meetings to express their views. Items on the Board agenda usually come in the form of recommendations from SJCOG's standing committees. Much of the detailed work of SJCOG is done at the committee level, and the SJCOG Board encourages the public to participate at this stage, either in person or by tracking developments via the web.

### *Get Involved: Accessible Meetings*

All SJCOG public meetings, workshops, forums, etc. are held in locations accessible to persons with disabilities. Board meetings are held each month, as are a number of standing and advisory committees, and usually take place at SJCOG offices:

San Joaquin Council of Governments Regional Center  
555 East Weber Avenue  
Stockton, CA 95202

Parking, including reserved handicapped parking, is available. Assistance can be provided for those who are limited English speakers upon request. Assistive listening devices or other auxiliary aids are available upon request. Sign-language interpreters, readers for persons with visual impairments, or language translators will be provided if requested through SJCOG Communications Office at 209-235-0451 at least three working days (72 hours) prior to the meeting (five or more days' notice is preferred).

### **Database Keeps Interested Persons in the Loop**

SJCOG maintains a master database of interested persons, public agency staff, and stakeholders. The database, which includes mailing information, e-mail addresses, and other contact information, is organized around issues or events. This allows SJCOG to send targeted mailings to keep the public updated on the specific issues they are interested in, including information on how public meetings/participation have contributed to its key decisions and actions.

### *Get Involved! Sign Up for SJCOG's Database*

Signing up to receive mailings, *Horizons*, or periodic emails concerning major SJCOG initiatives is a good way stay informed. Any member of the public may request to be added to SJCOG's contact database by calling SJCOG staff during business hours at 209-235-0600. Just tell the staff whether you have a particular area of interest!

### **Public Meetings, Workshops and Forums**

Public meetings on specific issues are held as needed. If statutorily required, formal public hearings are conducted, and notice of these public hearings is placed in the legal section of numerous newspapers in San Joaquin County region, including newspapers circulated in minority communities. Documents containing the proposals to be considered at SJCOG public hearings are mailed to major libraries and are made available to interested persons upon request.

In addition, these documents are available at SJCOG.

SJCOG also conducts workshops, community forums, conferences and other events to keep the public informed and involved in various high-profile transportation projects and plans, and to elicit feedback from the public and SJCOG partners. SJCOG holds meetings for citizens from throughout the county to solicit comments on major plans and programs, such as the long-range Regional Transportation Plan. Meetings are located and scheduled to maximize public participation (including evening meetings). In addition, SJCOG will tag onto scheduled meetings for organizations to insure their members have access to transportation information without requiring them to attend a separate SJCOG meeting.

For major initiatives and events, SJCOG typically provides notice through posting information on the website, and, if appropriate, through mailed notices, e-mail notices, and news releases.

### *Get Involved: The Facts at Your Fingertips*

Publications listed on SJCOG's web site can be accessed by phone (209-235-0600), email ([info@sjcog.org](mailto:info@sjcog.org)), or by downloading online. The monthly Horizons is archived and available online. The Measure K Annual Report, Regional Transportation Plan, San Joaquin Blueprint, San Joaquin Valley Blueprint and other major initiative reports are all on the website. New this year: a special section on the web devoted to the San Joaquin Seven, seven major roadway and highway improvement projects scheduled for improvements in the coming five years. The website includes an interactive, dynamic map that takes users to environmental impact and other reports, budgets, video and timelines for each of these projects. Visit our site at [www.sjcog.org](http://www.sjcog.org).

### *Get Involved: Keep on Top of Transportation News*

SJCOG routinely posts transportation related news articles on its website. Articles generally concern San Joaquin County areas of interest, such as high speed rail, SB 375, air quality, congestion, ridesharing, the Blueprint, etc. These articles can be found by following this link [www.sjcog.org/News-Media\\_Articles.htm](http://www.sjcog.org/News-Media_Articles.htm) on the home page. Go to [www.commutecconnection.org](http://www.commutecconnection.org), SJCOG's rideshare website covering pedestrian, bicycling and van share and other commute news. SJCOG's Facebook page can be found by <http://www.facebook.com/pages/Stockton-CA/San-Joaquin-Council-of-Governments/118133978221409>.

## **Publications**

The Public Communications Office publishes materials to inform the public about SJCOG efforts and issues relating to San Joaquin County transportation and transit.

They include:

...*Horizons*, SJCOG's monthly online newsletter, providing news about SJCOG activities along with general transportation news for the community. *Horizons* includes a calendar of upcoming events and public meetings, stories behind the meetings, the executive director's report to the Board, the latest Board actions, and other activities of SJCOG. *Horizons* is distributed to a diverse section of the community, including civic groups, all of the area news organizations, business, environmental organizations and a cross section of the county.

...*Measure K Annual Report*, SJCOG's annual report to the community covering funding and project status updates in the Measure K program. Measure K is the half-cent sales tax approved by the voters to improve transportation in San Joaquin County. This report is available at SJCOG offices at 555 East Weber Avenue, Stockton or online at (<http://www.sjco.org/documents-publications.htm>)

### *Get Involved: Accessible Documents*

SJCOG provides accurate, high-quality and culturally sensitive translations to more actively involve bilingual, multilingual, and disabled communities in its public comment process when appropriate. A request for language interpreters at a meeting must be requested at least three working days (72 hours) prior to the meeting (five or more days' notice is preferred).

### **Media Outlets Help Engage More Persons**

SJCOG Public Communications staff and project managers regularly issue either news releases or other forms of communication to the public. These include announcements of public workshops and hearings, recruitment for positions on SJCOG advisory committees, and news of upcoming collaborative events, such as high speed rail hearings or Blueprint workshops.

SJCOG also maintains regular communications with the mainstream area newspapers and television and radio stations, and Spanish language and ethnic minority publications. SJCOG staff visit the editorial boards prior to major project construction or initiatives. Of interest to the local media and community has been Blueprint, high speed rail plans, stimulus funding, and SB375 in addition to some of the bigger projects.

## Staff Assistance and Outreach

SJCOG's commitment to public participation includes staff dedicated to involving the public in planning discussions, decisions and the projects that affect residents' transportation plans. These services include:

- Public Communication staff can make available to the public most items on the SJCOG website, including meeting notices, agendas, and materials that accompany agenda items for Board meetings if a person does not have Internet access.
- Public Communications staff works with interested organizations to arrange for staff and Board members to make presentations to community groups.
- Public Communications staff participates in region-wide community and special events, including events in targeted ethnic and under-represented communities.

## III. Public Participation Techniques

SJCOG employs a number of techniques for reaching out to the San Joaquin County community. For example, public involvement elements for the Regional Transportation Plan might include working with community-based organizations to co-sponsor meetings, creating targeted news releases, telephone and web surveys, workshops with interactive exercises and facilitated discussions, and the use of the website.

The launch of a series of new projects was introduced to the public via a speakers bureau and dedicated website space as well as op-ed piece and editorials. Other techniques we may use for community-wide issues or targeted projects include:

### Public Meetings/Workshops

- Co-host workshops with community groups, business associations, etc.
- Get on meeting agendas of existing agencies
- Sponsor a forum or summit with partner agencies, with the media or other community organizations

### Meeting Activities

- Facilitated discussions
- Question-and-Answer sessions with planners and policy board members
- Break-out sessions for smaller group discussions on multiple topics Web content and interactive games
- Interactive exercises
- Customized presentations
- Vary time of day for workshops (day/evening)



### **Visualization Techniques**

- Maps
- Charts, illustrations, photographs
- Table-top displays and models
- Web content and interactive games
- Electronic voting
- PowerPoint slide shows

### **Polls/Surveys**

- Electronic surveys via web
- Printed surveys distributed via transit - rail and bus

### **Focus Groups**

- Participants recruited randomly
- Participants recruited by interest area

### **Printed Materials**

- User-friendly documents (including use of executive summaries)
- Post cards
- Maps, charts, photographs, and other visual means of displaying information

### **Targeted Mailings/Flyers**

- Work with community-based organizations to hand deliver flyers
- Mail to targeted database lists
- Distribute “Take-One” flyers to key community organizations
- Place notices on board transit vehicles and transit hubs

### **Utilize Local Media**

- News Releases
- Invite reporters to news briefings
- Meet with editorial staff
- Opinion pieces/commentaries
- Purchase display ads
- Visit minority media outlets
- Public Service Announcements on radio and TV
- Develop content for public access/cable television programming

### **Electronic Access to Information**

- Web site with updated content
- Audio/ Visual broadcasts of past public meetings/workshops
- Electronic duplication of open house/workshop materials
- Interactive web with surveys, comment line

- Access to planning data (such as maps, charts, background on travel models, forecasts, census
- data, research reports) Access to maps, charts
- Provide information in advance of public meeting

### **Notify Public via**

- Blast e-mails
- Notice widely disseminated through new partnerships with community-based and interest organizations and on their websites and through shared blast e-mails
- Newsletters
- Printed materials
- Facebook, SJCOG Website, Commute Connection Website
- Local Media

### **Newsletters**

- SJCOG *Horizons* Monthly Newsletter
- Submit articles for publication in community/corporate newsletters

### **Techniques for Involving Low Income Communities and Communities of Color**

- Interaction with community groups representing underserved residents or communities of color, tailor meetings, customize presentation materials, provide incentives
- Outreach in the community (flea markets, churches, health centers, etc.)
- Personal interviews or use of audio recording devices to obtain oral comments
- Translate materials; have translators available at meetings as requested
- Include information on meeting notices on how to request translation assistance
- Robust use of “visualization” techniques, including maps and graphics to illustrate trends, choices being debated, etc.
- Use of community and minority media outlets to announce participation opportunities

### **Techniques for Reporting on Impact of Public Comments**

- Summarize key themes of public comments in reports to SJCOG standing committees
- Direct mail and email to participants from meetings, surveys, etc. to report final outcomes
- Newsletter articles
- Updated and interactive web content

### **Techniques for Involving Limited-English Proficient Populations**

- Translated documents and web content on key initiatives
- On-call translators for meetings
- Translated news releases and outreach to alternative language media
- Include information on meeting notices on how to request translation assistance
- Robust use of “visualization” techniques, including maps and graphics
- Train staff to be alert to and anticipate the need of low-literacy participants

### **Other Outreach**

- Information/comment tables or booths at community events that include court reporters recording resident's concerns, especially those who prefer or cannot express themselves in writing. Include translators so limited English and non English speakers can give input. Comment Cards/Take-One Cards on-board bus and passenger rail.

## **IV. Public Participation Procedures for the Regional Transportation Plan (RTP) and the Federal Transportation Improvement Program (FTIP)**

There are two key transportation initiatives that are specially called out in federal law as needing early and continuing opportunities for public participation — development of the Regional Transportation Plan and the Federal Transportation Improvement Program.

### **Public Participation Opportunities in the RTP and FTIP**

It is critical that the public, including individual residents and public agencies, have access to the development of the RTP. It is a long term vision for a community and there must be opportunities for influence early on in the planning stages. There is comparatively less value for separate public participation in the FTIP, which is a programming document that identifies funding for only those programs and projects that are already included in the RTP.

### **Regional Transportation Plan**

The long-range Regional Transportation Plan (RTP) prioritizes and guides San Joaquin County transportation development over a minimum of 20 years. The RTP is the comprehensive roadmap for transportation investment (transit, highway, local roads, bicycle and pedestrian projects), and establishes the financial foundation for how the region invests in its surface transportation system by identifying how much money is available to address critical transportation needs and setting the policy on how projected revenues are to be spent. The RTP is updated at a minimum every four years to reflect reaffirmed or new planning priorities and changing projections of growth and travel demand. The RTP is based on a reasonable forecast of future revenues available to the region.

Under a new state law (SB 375, Steinberg, Chapter 728, 2008 Statutes), the RTP must include a Sustainable Communities Strategy for achieving a regional target for reducing greenhouse gases for cars and light trucks and identify specific areas in San Joaquin County to accommodate the region's projected population growth, including all income groups, for at least the next 20 years. The legislation requires SJCOG to develop a Sustainable Communities Strategy to integrate planning for growth and housing with long-range transportation investments.

The law also calls for a separate Public Participation Plan for the Sustainable Communities Strategy and the Regional Transportation Plan. Appendix A describes a Public Participation Plan for the Sustainable Communities Strategy and Regional Transportation Plan.

### **Updating and Amending the Regional Transportation Plan**

A complete update of an existing regional transportation plan is required at least once every four years. The RTP also may be amended in between major updates under certain circumstances, as described below in the table and narrative:

#### **❖ RTP Update**

This is a complete update of the most current RTP, which is prepared pursuant to state and federal requirements.

SJCOG updates include extensive public consultation and participation involving San Joaquin County residents, public agency officials and stakeholder groups over many months. SJCOG's advisory committees and many stakeholder advocacy groups play key roles in providing feedback on the policy and investment strategies contained in the plan. Local and Tribal governments, transit operators and other federal, state and regional agencies also actively participate in the development of an RTP update via existing and ad hoc forums.

Specific multi-phased public outreach and involvement programs with performance benchmarks are developed for every RTP update, drawing from the public participation techniques listed in Section III of this Public Participation Plan.

#### **❖ RTP Amendment**

An amendment is a major revision to the RTP, including adding or deleting a regionally significant project (as defined by federal law), major changes in project costs, schedule, and/or design concept and scope (e.g., changing project locations or the number of through traffic lanes). Changes to projects that are included in the RTP only for illustrative purposes (such as in the financially unconstrained Tier II element) do not require an amendment. An amendment requires public review and comment, demonstration that the project can be completed based on expected funding, and/or a finding that the change is consistent with federal transportation conformity mandates. Amendments that require an update to the air quality conformity analysis will be subject to the conformity and interagency consultation procedures.

#### **❖ RTP Administrative Modification**

This is a minor revision to the RTP for minor changes that do not require an RTP amendment. An administrative modification does *not* require public review and comment nor a finding that the change is consistent with federal transportation conformity requirements. As with an RTP amendment, changes to projects that are included in the RTP's financially unconstrained Tier II element may be changed without going through the RTP amendment process.

**Table 1  
Updating and Revising the Regional Transportation Plan (RTP)**

<b>Public Participation for an RTP Update</b>
1. Prepare a extensive public participation plan developed and executed over many months to provide early and continuing opportunities to comment. Review public outreach and involvement program with stakeholders and advisory groups.
2. Launch public outreach program with such activities as: <ul style="list-style-type: none"> <li>➤ Numerous targeted workshops with local governments, partner agencies, stakeholder groups, advisory groups</li> <li>➤ Opportunities to participate via the web, surveys, etc.</li> <li>➤ Posting draft documents to the web for public review and comment</li> <li>➤ Documents available for viewing at the San Joaquin County Public Library</li> </ul>
3. Notify the public of opportunities to participate using such methods as local media outlets, mailings and electronic-mailings to, stakeholder and advocacy groups, web postings.
4. Conduct inter-governmental consultation, as appropriate.
5. Conduct interagency consultation
6. Release Draft Plan for at least a 45 day public review period <ul style="list-style-type: none"> <li>➤ Hold at least one formal public hearing</li> <li>➤ Respond to significant comments</li> </ul>
7. Adoption by the SJCOG at a public meeting that has been noticed.
<b>Public Participation for an RTP Amendment</b>
RTP Amendments are generally triggered by a project-specific need to be consistent either with the project’s environmental document or the Federal Transportation Improvement Program (FTIP). As such, the public participation process for RTP amendments follow the requirements as outlined for the FTIP on pages 18-19 of this plan.
<b>Public Participation for RTP Administrative Modification</b>
The public participation process for RTP Administrative Modifications follow the FTIP requirements as outlined on page 19 of this plan.

## Federal Transportation Improvement Program

The Transportation Improvement Program (FTIP) implements the policy and investment priorities expressed by the public and adopted by SJCOG in the Regional Transportation Plan (RTP). In this way, public comments made as part of the RTP are reflected in the TIP as well. The FTIP covers a four- or five-year timeframe, and all projects included in the FTIP must be consistent with the RTP, which covers a minimum of 20 years. The FTIP is a comprehensive listing of San Joaquin County surface transportation projects — including transit, highway, local roadway, bicycle and pedestrian investments — that:

- receive federal funds, or are
- subject to a federally required action, or are
- regionally significant, for federal air quality conformity purposes.

The FTIP includes a financial plan that demonstrates there are sufficient revenues to ensure that the funds committed (or “programmed”) to the projects are available to implement the projects or project phases. Adoption of the FTIP also requires a finding of conformity with federal transportation air quality conformity mandates.

### Updating and Revising the FTIP

Federal regulations require that the FTIP be updated at least once every four years. From time to time, circumstances dictate that revisions be made to the FTIP between updates.

SJCOG will consider such revisions when the circumstances prompting the change are compelling, and the change will not adversely affect transportation-air quality conformity or negatively impact the financial constraint findings of the FTIP.

In addition to a FTIP update, revisions to the FTIP may occur as FTIP Amendments, FTIP Administrative Modifications, or FTIP Technical Corrections. Further explanation about FTIP updates, and how the types of amendments are processed are shown in the table and narrative that follows. The criteria for Administrative Modifications and Amendments are defined in federal legislation, specifically SAFETEA-LU in Title 23, CFR part 450.104.

The Federal Highway Administration, Federal Transit Administration, and Caltrans agreed on Amendment and Administrative Modification Guidelines on November 17, 2008. The guidelines are posted online at:

[www.dot.ca.gov/hq/transprog/federal/fedfiles/amend\\_mod\\_procedures\\_approval.pdf](http://www.dot.ca.gov/hq/transprog/federal/fedfiles/amend_mod_procedures_approval.pdf).

Outside of FTIP updates and revisions, Expedited Project Selection Procedures (EPSP) allow eligible projects to be moved between FTIP fiscal years as long as the project cost and scope do not change. SJCOG staff is federally authorized to utilize EPSP without additional State or federal approval action. SJCOG does not require a formal public participation process for EPSP actions. A more detailed description of the EPSP is available from SJCOG staff upon request.

#### ➤ **FTIP Update**

This is a complete update of the existing FTIP, to reflect new or revised transportation investment strategies and priorities. An update of the FTIP is required at least once every four years. Because all projects included in the FTIP are consistent with the RTP, SJCOG’s public outreach for development of the RTP is reflected in the FTIP as well.

The FTIP implements, in the short-term, the financially constrained element of the RTP and is responsive to comments received during the development of the RTP. FTIP updates will be subject to the conformity and interagency consultation procedure

➤ **FTIP Amendment**

This is a revision that involves a major change to the FTIP, such as the addition or deletion of a project; a major change in project cost or project/project phase initiation date; or a major change in design concept or design scope (e.g., changing project termini or the number of through traffic lanes). An amendment is a formal revision that requires public review and comment, re-demonstration of fiscal constraint, or an air quality conformity determination. Amendments requiring a transportation-air quality conformity analysis will be subject to the conformity and interagency consultation procedures.

➤ **FTIP Administrative Modification**

An administrative modification includes minor changes to a project’s costs or to the cost of a project phase; minor changes to funding sources of previously included projects; and minor changes to the initiation date of a project or project phase. An administrative modification does not require public review and comment, re-demonstration of fiscal constraint, or conformity determination.

➤ **FTIP Technical Correction**

Technical corrections may be made by SJCOG staff as necessary. Technical corrections are not subject to an administrative modification or an amendment, and may include revisions such as: changes to information and projects that are included only for illustrative purposes; changes to information outside of the FTIP period; changes to information not required to be included in the FTIP per federal regulations; or changes to correct simple errors or omissions including and data entry errors. These technical corrections cannot significantly impact the cost, scope, or schedule within the FTIP period, nor will they be subject to a public review and comment process, re-demonstration of fiscal constraint, or a conformity determination.

**Table 2  
Public Participation for  
Updating and Revising the Transportation Improvement Program (FTIP)**

<b>FTIP Update</b>
Notify public of opportunities to participate using such methods as local media and electronic mailings
Release Draft FTIP for 30-day public review and comment period
<p>Draft FTIP available at San Joaquin County Public Library</p> <ul style="list-style-type: none"> <li>➤ Posted on SJCOG web site for public review and comment</li> <li>➤ Extend public review period by 5-days if final FTIP differs significantly from draft FTIP and the changes are considered raises new material differences</li> <li>➤ Inform media, as appropriate</li> <li>➤ Respond to significant comments; and include in the final FTIP</li> </ul>

Review by SJCOG advisory committees
Adoption by Board at a public meeting ➤ Approval by Caltrans
Approval by Federal Highway and Federal Transit Administrations (FHWA/FTA)
Notify the public through newsletter and on posted Board Actions

**FTIP Amendments**

**Amendment Type 2 – Funding Changes**

Type 2 amendments primarily include project cost changes that are greater than 20% of the total project cost or \$5 million, whichever is higher. Type 2 amendments require approval by SJCOG, Caltrans, and FHWA. Publicly accessible notification of a Type 2 formal amendment is posted on SJCOG’s website at least 7 days prior to SJCOG action, and distributed to local agency partners through SJCOG’s standing Technical Advisory Committee. SJCOG will consider public comments on the amendment prior to approval action.

**Amendment Type 3 – Exempt Projects**

Type 3 amendments primarily include adding or deleting projects that are exempt from regional air quality emissions analyses. These amendments typically include transit or safety projects. Type 3 amendments require approval by SJCOG, Caltrans, and FHWA. Public notification of a Type 3 formal amendment is posted on SJCOG’s website at least 7 days prior to SJCOG action, and distributed to local agency partners through SJCOG’s standing Technical Advisory Committee. SJCOG will consider public comments on the amendment prior to approval action.

**Amendment Type 4 – Conformity Determination that Relies on a Previous Regional Emissions Analysis**

Type 4 amendments primarily include adding or deleting projects that have already been appropriately modeled for air quality purposes as part of the RTP. In this case, the federal approving agencies can use a previous analysis of the project’s impact on air quality for approval purposes. Type 4 amendments may be accompanied by an RTP amendment to maintain consistency. The FTIP amendment and RTP Amendment (if applicable) follow the same public process. Type 4 amendments require approval by SJCOG, Caltrans, and FHWA. Public notification of a Type 4 formal amendment includes:

- Legally noticed 30-day public comment period.
- Legally noticed public meeting.
- Posting of amendment information on SJCOG’s website during public comment period.
- Publishing amendment information as part of the following publicly available SJCOG agendas: Technical Advisory Committee, Citizen’s Advisory Council, Managers and Finance Committee, Executive Committee, and SJCOG Board.
- Consideration and response to public comments received during comment period.



### **Amendment Type 5 – Conformity Determination and New Regional Emissions Analysis**

Type 5 amendments are the highest level amendment and primarily involve adding or deleting new projects that must be modeled for their air quality impacts, or significantly changing the design concept, scope, or schedule of an existing project. Type 5 amendments are accompanied by a new Air Quality Conformity Document that demonstrates conformity with applicable air quality requirements, and if applicable, an RTP amendment to maintain consistency. The FTIP amendment, Air Quality Conformity Document, and RTP Amendment (if applicable) follow the same public process. Type 5 amendments require approval action by SJCOG, Caltrans, and FHWA. Public notification of a Type 5 formal amendment includes:

- Legally noticed 30-day public comment period.
- Legally noticed public meeting.
- Posting of amendment information on SJCOG’s website during public comment period.
- Publishing amendment information as part of the following publicly available SJCOG agendas: Technical Advisory Committee, Citizen’s Advisory Council, Managers and Finance Committee, Executive Committee, and SJCOG Board.
- Consideration and response to public comments received during comment period.

### **FTIP Administrative Modification**

Administrative modifications include minor changes to project cost, schedule, or funding sources. Administrative modifications require action by SJCOG and approval by Caltrans. Federal agencies are notified, but do not take approval action on an administrative modification. Public notification of an administrative modification is posted on SJCOG’s website at the time of SJCOG action, and subsequently posted on Caltrans website after Caltrans’ approval.

### **FTIP Technical Correction**

No public review

Technical corrections by staff

No approval required

### **Annual Listing of Obligated Projects**

By federal requirement, SJCOG publishes at the end of each calendar year an annual listing of obligated projects, which is a record of project delivery for the previous year. The listing also is intended to increase the awareness of government spending on transportation projects to the public. Copies of this annual listing may be obtained from SJCOG’s web site: <http://www.sjcog.org>

## **Congestion Management Process**

Under Federal SAFETEA-LU regulations, SJCOG is required to prepare a congestion management process (CMP) for San Joaquin County that includes strategies for managing travel demand, traffic operational improvements, public transportation improvements, and other transportation issues. SJCOG adopts a CMP at a public hearing approximately every two years, with the results of this technical evaluation used to inform decisions on program and investment priorities, including the Regional Transportation Plan. Those interested in this exercise may obtain copies of the plan via SJCOG's web site, or by contacting the SJCOG office.

## **V. Public Agency and Tribal Government Consultation Procedures for the Regional Transportation Plan (RTP) and the Federal Transportation Improvement Program (FTIP)**

### **Public Agency Consultation**

The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users – better known as SAFETEA-LU – expanded and specified a public participation process, directing metropolitan transportation agencies to consult with officials responsible for other types of planning activities that are affected by transportation in the area, be that conservation and historic preservation or local planned growth and land use management.

SJCOG will use the following approaches to coordinate and consult with affected agencies in the development of the RTP and the FTIP. Throughout the process, consultation will be based on the agency's needs and interests. At a minimum, all agencies will be provided an opportunity to comment on the RTP and FTIP updates.

### **❖ Regional Transportation Plan (RTP)**

SJCOG's compliance with the California Environmental Quality Act (CEQA) serves as the framework to consult, as appropriate, in the development of the RTP with federal, state and local resource agencies responsible for land use management, natural resources, environmental protections, conservation, and historic preservation. This consultation will include other agencies and officials responsible for other planning activities in the region that are affected by transportation.

As required by CEQA, the Notice of Preparation (NOP) stating that SJCOG as the lead agency will prepare a program-level Environmental Impact Report (EIR) for the RTP is the first step in the environmental process. The NOP gives federal, state and local agencies and the public an early opportunity to identify areas of concern to be addressed in the EIR and to submit them in writing to SJCOG. SJCOG also will hold agency and public scoping meeting(s) to explain the environmental process and solicit early input on areas of concern. During the development of the Draft EIR, SJCOG will consult with affected agencies on resource maps and inventories for use in the EIR analysis.

SJCOG will consider the issues raised during the NOP period and scoping meetings(s) during its preparation of the EIR. Once SJCOG completes the Draft EIR, SJCOG will file a Notice of Completion (NOC) with the State Clearinghouse and release the Draft

EIR for a 45-day public review period. SJCOG will seek written comments from agencies and the public on the environmental effects and mitigation measures identified in the Draft EIR. During the comment period, SJCOG may consult directly with any agency or person with respect to any environmental impact or mitigation measure. SJCOG will respond to written comments received prior to the close of comment period and make technical corrections to the Draft EIR where necessary. SJCOG staff will take the Final EIR to the Board for certification. SJCOG will file a Notice of Determination (NOD) within five days .

Note that while the RTP is not subject to the federal National Environmental Policy Act (NEPA), SJCOG will consult with federal agencies as appropriate during the preparation of the CEQA environmental document. Additionally, the involvement of federal agencies in the RTP can link the transportation planning process with the federal NEPA process. As the projects in the RTP and TIP continue down the pipeline toward construction or implementation, most must comply with NEPA to address individual project impacts.

#### ❖ **Federal Transportation Improvement Program (FTIP)**

As discussed above, crucial decisions whether or not to support or fund a transportation program or project in the region first occurs at the RTP level. In contrast, the FTIP defines project budgets, schedules and phasing for those programs and projects that are already part of the RTP.

As such, starting at the RTP development stage, SJCOG staff will concurrently consult with all agencies regarding the FTIP. At a minimum, all agencies will be provided with an opportunity to comment on the FTIP. Project sponsors — including the California Department of Transportation (Caltrans), local jurisdictions, transit operators and other public agencies review and consult with SJCOG.

### **Other Protocol for Working With Public Agencies**

#### ❖ **Air Quality Conformity and Interagency Consultation**

A dialogue between agencies over transportation-air quality conformity considerations must take place in certain instances prior to adoption of its RTP or FTIP. These consultations are conducted through the San Joaquin Valley Interagency Consultation Group — which includes representatives of the U.S. Environmental Protection Agency, the Federal Highway Administration (FHWA), Federal Transit Administration (FTA), the California Air Resources Board (CARB), Caltrans, the San Joaquin Valley Unified Air Pollution Control District, the 8 San Joaquin Valley MPOs, and Caltrans. These agencies review updates and, in certain instances, amendments to the RTP and FTIP to ensure they conform to federal transportation conformity regulations via transportation-air quality conformity analysis.

#### ❖ **Intergovernmental Review via Regional and State Information Clearinghouses**

The intent of intergovernmental review, per Executive Order 12372, is to ensure that federally funded or assisted projects do not inadvertently interfere with state and local plans and priorities. Applicants in San Joaquin County with programs/projects for inter-governmental

review may submit documentation to SJCOG and/or the State Clearinghouse in Sacramento, which are responsible for coordinating state and local review of applications for federal grants or loans under state-selected programs. In this capacity, it is also the function of the Clearinghouses to coordinate state and local review of federal financial assistance applications, federally required state plans, direct federal development activities, and federal environmental documents. The purpose of the clearinghouses is to afford state and local participation in federal activities occurring within California. The Executive Order does not replace public participation, comment, or review requirements of other federal laws, such as the National Environmental Policy Act (NEPA), but gives the states an additional mechanism to ensure federal agency responsiveness to state and local concerns.

### **Tribal Government Consultation**

There are no federally recognized Native American tribes in SJCOG's region. However, SJCOG invites the local offices of Northern California Native American organizations to become involved during development of the RTP and the TIP. The organizations are on the SJCOG Database and mail lists for *Horizons* and other meetings.

SJCOG alerts the local tribal organizations to upcoming RTP plans and communicates its desire to conduct individual meetings at the tribe's convenience. SJCOG executive staff participate in consultation with the Tribal governments. For instance, recently SJCOG sought to communicate, in advance of construction, seven major projects planned over the next five years along major roadways and highways. The executive director gave the presentation to the California Miwuk Tribe during a regularly scheduled Miwuk Tribe meeting and offered follow-up presentations to that organization as well as the Candelaria American Indian Council in Manteca. SJCOG has made regular presentations to both groups when their schedules permit. And they have been provided links to the SJCOG website.

## **VI. Evaluation and Update of the Public Participation Plan**

SJCOG's Public Participation Plan is not a static document, but an on-going strategy that will be periodically reviewed and updated based on our experiences and the changing circumstances of SJCOG the Commission and the transportation community it serves. Modifications are increasingly likely as the new social media and online journalism trends take hold as critical means of reaching large communities. This year SJCOG launched a Facebook page and is expecting to add a Twitter account during the next year or so.

As part of the public outreach and involvement program developed for the regional transportation plan and other major planning studies that feed into the plan, SJCOG will set performance measures for the effectiveness of the participation program and report on the results. These performance reports will serve to inform and improve future outreach and involvement programs, including future updates to this Public Participation Plan.

For example, SJCOG included a web-based survey on the 2010 Public Participation Plan with translation into Spanish available. Copies of the survey were available at the public libraries, in transit centers and on the ACE rail and RTD buses.

In addition, the Citizens Advisory Committee reviewed the plan with public discussion and input and members shared the plan and survey with the communities they represent.

This Public Participation Plan may be subject to minor changes from time to time. Any major updates will include a review by SJCOG advisory committees, a 45-day public comment period with wide release and notification of the public about the proposed changes, review by and approval from the Board.

# **2010 SJCOG Public Participation Plan Update**

## **Appendix A**

### **A Public Participation Plan for the Sustainable Communities Strategy and Regional Transportation Plan**

**Draft**

## **Appendix A A Public Participation Plan for the SJCOG Sustainable Communities Strategy and Regional Transportation Plan**

### **I. Introduction**

California Senate Bill 375 (2008) aims to reduce greenhouse gas emissions through development of a Sustainable Communities Strategy, or SCS, which integrates transportation and land-use planning. In addition to seeking to achieve a greenhouse gas target, the San Joaquin County region must also continue to work to accommodate anticipated population growth while keeping the region affordable for our residents, preserve open spaces, protect our environment, and get our residents where they need to go, when they need to get there. The law calls upon the San Joaquin Council of Governments, SJCOG, to develop a plan to involve the public in this process, which is detailed on the following pages. The goal is to promote an open, transparent process that encourages the ongoing and active participation of local governments and a broad range of stakeholders.

#### **Planning Basics**

SJCOG's current land use and transportation planning efforts include three key elements, which now must be woven together under SB 375.

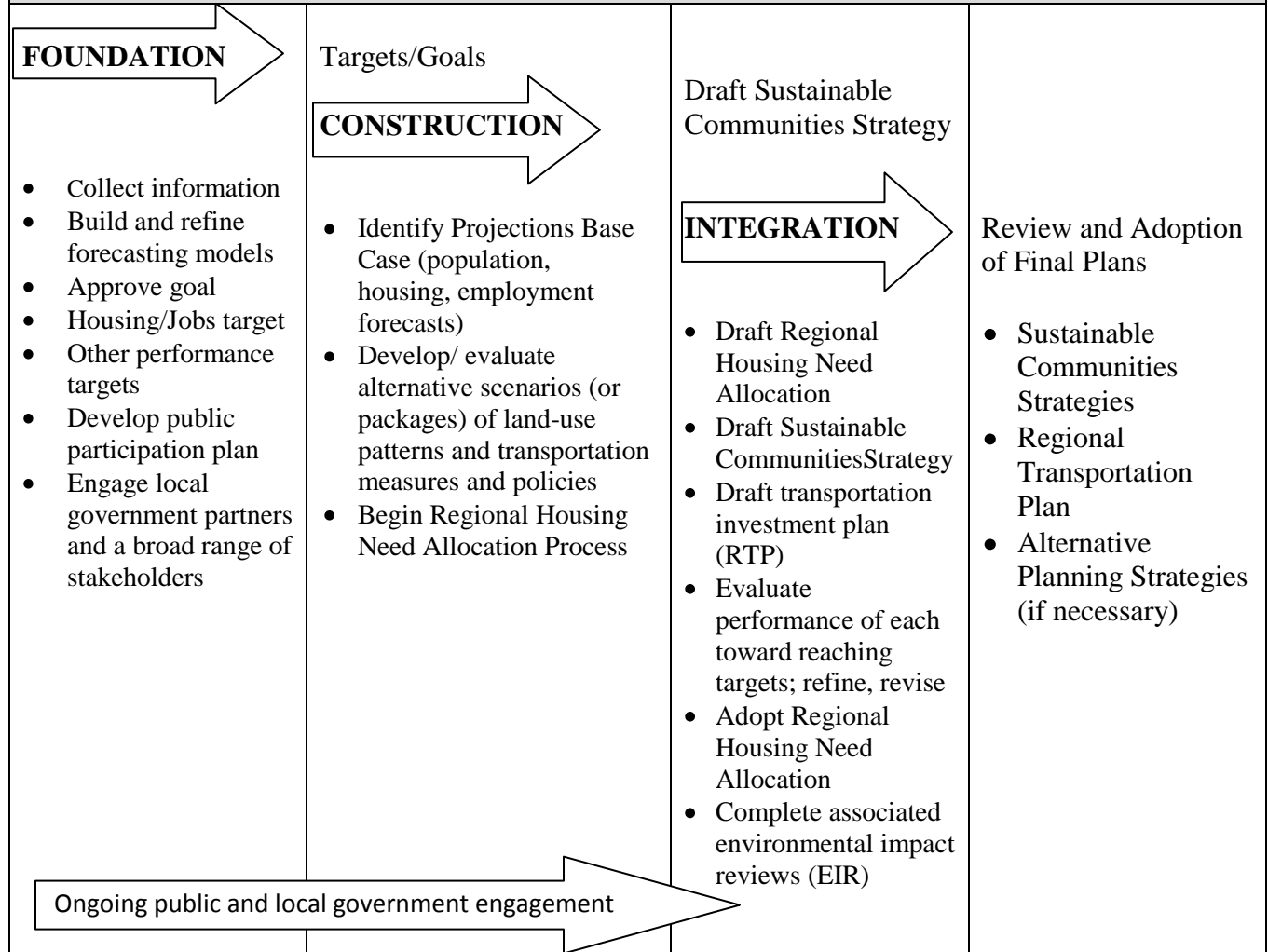
**Projections** — SJCOG prepares 20-year minimum long-term forecast for population, housing and employment for the region, known as Projections. These policy-based projections inform the development of required transportation planning efforts.

**Regional Housing Need Allocation** — SJCOG also coordinates the state-mandated Regional Housing Need Allocation (RHNA) process. The California Department of Housing and Community Development (HCD) determines the region's overall housing need, then SJCOG is responsible for distributing to local governments their share of housing units, including affordable units, that San Joaquin County jurisdictions should plan for in order to accommodate future growth.

**Regional Transportation Plan** — A long-range Regional Transportation Plan (RTP) is prepared and adopted by SJCOG every four years, taking into account population, housing and employment forecasts and the regional housing allocation process. The Regional Transportation Plan must be a financially viable plan, and also conform with clean air goals. Under SB 375, the RTP must include the Sustainable Communities Strategy for achieving the regional target for reducing greenhouse gases. (In cases where it is determined that the target cannot be achieved, an alternative planning strategy will be developed.)

# Sustainable Communities Strategy Work Plan

The main work elements of San Joaquin County's Sustainable Communities Strategy and Regional Transportation Plan will be led by the San Joaquin Council of Governments.



## II. Government Engagement

In developing San Joaquin County's Sustainable Communities Strategy, the regional agencies will involve both government and non-government agencies, organizations and individuals. A partnership with local governments — from elected officials to city managers, planning and public works directors, and transit operators— is critical because without local government involvement, a regional strategy will not be attainable. To launch the planning process for San Joaquin County's development of a Sustainable Communities Strategy, at least two local government outreach sessions are planned to educate county and city elected representatives on the law and the plan.



### **Additional Outreach to Government**

In addition to the local governments that will be involved in development of the Sustainable Communities Strategy, SJCOG will consult with officials responsible for other types of planning activities that are affected by transportation in the area, such as federal and state conservation and historic preservation agencies. Consultation will be based on the agency's needs and interests. At a minimum, agencies will be informed about the process to develop the SCS and RTP, and will be provided an opportunity to participate.

Consultation with the region's Native American organizations also will occur. There are no federally recognized Native American tribes in the region, however, communication with the local tribal organizations will be maintained.

### **Local Government Input on Draft Sustainable Communities Strategy**

As required by SB 375 legislation, SJCOG will hold at least two informational meetings for members of the county board of supervisors and city councils to review and discuss the Draft Sustainable Communities Strategy and consider their input and recommendations. Notice of the meeting shall be sent to each city clerk and to the clerk of the board of supervisors. One informational meeting will be conducted if attendance at the one meeting includes county board of supervisors and city council members representing a majority of the cities representing a majority of the population in the incorporated areas of that county, per the requirements of the legislation for counties with populations of 500,000.

## **III. Participation via Policy and Advisory Committees**

Participation in regularly scheduled meetings of advisory and policy committees is one way that interested stakeholders — whether government or non-government — can get and stay involved. Meeting times and locations for these meetings will be posted on the SJCOG website.

## **IV. Stakeholders**

SJCOG will seek the active participation of a broad range of stakeholder groups in the development of the Sustainable Communities Strategy. In addition to bringing together representatives of local government, and transit agencies outreach efforts will encourage the participation of a broad range of public advocates and stakeholders. We will pay special attention to engagement efforts that focus on under-represented communities who do not typically participate in regional and local planning. The success of the SCS is dependent on all voices in the region being represented and involved, including stakeholders that are specifically identified in SB 375 and in federal legislation that governs regional transportation planning, including:

- Other affected public agencies (such as special districts, county health officers, resource agencies, etc.)

- Transportation and environmental advocates
- Neighborhood and community groups
- Broad-based business organizations
- Affordable housing advocates, home builder representatives, homeowner associations
- Landowners, commercial property interests
- Low-income communities, communities of color and limited English proficient communities
- Other interested opinion leaders, advocacy groups and the general public.

## **V. Public Participation Techniques**

Development of SJCOG’s Sustainable Communities Strategy will include public participation all along the process, with communication via the website and other means. In addition, three communitywide, public workshops will be held to solicit input. These workshops will be advertised in newspapers, the SJCOG website and via other avenues.

### ***Voices from Underserved Communities***

The success of the Sustainable Communities Strategy is dependent on all voices in the region being represented and involved. SJCOG will take special effort to engage minority and low-income residents that do not typically participate in regional government planning efforts.

### ***Participation Techniques***

To the extent that funding allows, the public participation efforts will include:

#### **Advance Notice**

- Develop details for the planning process in advance of each phase of the SCS development—including details and opportunities for public engagement.
- Provide timely notice about upcoming meetings. Post agendas and meeting materials on the web one-week in advance of policy committee meetings or ad hoc advisory group meetings
- Circulate a Draft Sustainable Communities Strategy or Alternative Planning Strategy, if one is prepared, for public review well in advance of the adoption of the Final Sustainable Communities Strategy and Regional Transportation Plan.
- Work with media outlets to encourage news coverage in advance of meetings

#### **Workshops, Presentations, Hearings**

- Provide for a robust discussion on important issues surrounding how to create a sustainable future. Pursuant to state statute, SJCOG will hold a minimum of three public workshops.
- Host public meetings/workshops in convenient and accessible locations and at a variety of times.
- Hold at least one public hearings on the Draft SCS or Alternative Planning Strategy, if one is prepared, which would be held in a central location of the county.

- Use “visualization” techniques to communicate technical planning issues and strategies to the public, such as maps, videos, graphics, animation or computer simulation to depict alternatives under consideration
- Provide a summary of comments heard at workshops via [www.SJCOG.org](http://www.SJCOG.org)

### **Internet/Social Media**

- Use of a single web address — [www.SJCOG.org](http://www.SJCOG.org) — so members of the public have a single place to go to for current updates, and to request to receive notices and information
- Offer interactive web polls, surveys, etc.
- Provide timely, easy-to-understand information on a website that is accessible, per the Americans with Disabilities Act
- Explore using social media, including the SJCOG Facebook page, reach and engage residents

### **Media Outlets**

- Issue press releases to media outlets, including ethnic, foreign-language and community media, to keep reporters apprised of progress and generate coverage on radio, television, newspapers and the Internet
- Pursue civic journalism partnerships for high-impact coverage of key issues; conduct media briefings for reporters, including special emphasis to ethnic, foreign-language and community media outlets
- Translate news releases about public workshops into Spanish, or other languages as appropriate

### **Outreach to targeted groups**

- Seek out and consider the needs of those traditionally under-represented in the planning process, including minority, low-income and limited English proficient communities
- Conduct focus groups targeted at certain stakeholders
- Piggy-back on existing meetings in order to ensure a wider audience and greater participation.

## **VI. Performance Measures for the Sustainable Communities Strategy Public Participation Plan**

SJCOG commits to the following goals and performance benchmarks to measure the effectiveness of the public participation program. The agencies will report on the results in order to inform and improve future outreach and involvement programs, including future updates to the Sustainable Communities Strategy.

### *Public Participation Goals for the Sustainable Communities Strategy*

1. *Diversity*: Participants should represent a range of socioeconomic, ethnic and cultural, geographic and user (mode) groups. They should also include a range of people with varying interests: social service, business, environment, social justice/equity, etc.

2. *Reach*: The program should make every effort to include the greatest number of people possible. Different levels of participation will make it more inviting for people with a range of involvement preferences to join the discussion.

3. *Accessibility*: Effort should be made to ensure that anyone who wants to participate can do so. This goal can be met by taking the participation activities to where people already are located, whenever possible.

4. *Impact*: The feedback received through this Public Participation Plan should be analyzed and provided to policy makers wherever appropriate.

5. *Education*: This outreach program is an opportunity for SJCOG to inform a wide range of people about transportation issues in San Joaquin County, as well as the link to climate change and smart growth, among other issues. Each step of the process should include an educational element, whether it is about San Joaquin County's transportation in general, specific projects being considered for inclusion in the long-range plan or background on the outreach results to date.

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# **SJCOG Public Participation Plan**

## **Appendix B**

### **Public Participation Plan Outreach: Summary of Comments from 2007 Presentations and Web Survey**

## **Appendix B Public Participation Plan Outreach: Summary of Comments from 2007 Presentations and Web Survey**

Public involvement and interagency consultation is essential to an effective planning process. This appendix provides an overview of the process SJCOG employed for its 2007 update.

In January 2007, a draft update of the Plan, last adopted by the SJCOG Board in February 2005, was circulated for resource agency and citizen input. It reflects changes to public outreach efforts defined in SAFETEA-LU including:

- MPOs must develop and utilize a “participation plan” that provides reasonable opportunities for interested parties to comment on the metropolitan transportation plan and metropolitan Transportation Improvement Program;
- The participation plan must be developed “in consultation with all interested parties,” and the public must have input on the participation plan;
- The participation plan must be in place prior to MPO adoption of transportation plans and TIPs;
- MPOs must employ visualization techniques to the maximum extent practicable; and
- MPOs must make long range transportation plans and TIPs available for public review in electronic formats such as the worldwide web.

The draft Plan was circulated for the required 45-day public review and comment period, which was subsequently extended to provide additional opportunity for public and agency comments. During the comment period, SJCOG staff also mailed out over 2,000 letters to a comprehensive list of interested parties for the purpose of updating our database and verifying the contacts for each agency and organization that may be interested in transportation planning as well as the members of the public that have indicated an interest in SJCOG’s transportation planning process.

As of May 2007, SJCOG received more than 30 responses, ranging from State and federal resource agencies, Indian tribal governments, trucking companies, local developers, advocacy groups, citizens, school districts, churches, chambers of commerce, businesses, local agencies, construction companies, and social service agencies. In addition we received slightly over 100 mail pieces back from the postal service as undeliverable. Thus, out the 2000+ individuals and agencies sent letters, more than 1,900 were delivered successfully. A list of the representative agencies and organizations are included at the end of this appendix, demonstrating that all interested parties have been contacted with this mailing. In compliance with SAFETEA-LU regulations, the mailing list includes representation from: land use management agencies, natural resource/conservation agencies, environmental protection, historic preservation, planned growth, economic development, airports, freight movement, private citizens, affected public agencies, representatives of public transportation employees, freight shippers, private transportation

providers, representatives of public transit, representatives of bicycle/pedestrian facility users, representatives of the disabled, and other interested parties.

Throughout the comment period, the draft Plan was available upon request and via the SJCOG website. In addition, the availability of the draft Plan was publicly noticed in area newspapers and circulated for comment to FHWA, FTA, Caltrans, and a variety of diverse community organizations. SJCOG staff incorporated comments into the Plan and anticipates finalizing it through SJCOG Board action at the May 2007 meeting. One comment in particular prompted SJCOG to update the process by which RTP and FTIP amendments are handled. A local agency responsible for planned growth and local transportation project delivery requested that SJCOG explore methods to expedite the administrative steps to complete amendments to the FTIP. The comment was prompted by both past experience and a recent project that missed a construction window solely due to the FTIP amendment process. SJCOG incorporated changes to the FTIP amendment process in this Participation Plan in response to this comment.

In addition to providing the public with an opportunity to contribute to the development of the Public Participation Plan, Section 450.316(b) of the federal regulations implementing SAFETEA-LU provisions requires that the Plan be developed, to the extent practicable, in consultation with other agencies and officials responsible for activities that are affected by transportation. While the Gap Analysis addresses SJCOG efforts moving forward, a significant effort has already taken place.

The SJCOG Public Participation Plan was first developed in 1995 as the “Public Involvement Plan” to formalize strategies for involving the citizens of San Joaquin County in transportation planning decisions. In 2005, SJCOG updated and published the Public Participation Plan in response to an increased focus by the federal government to develop a more transparent planning process and increase opportunities for early and continuing involvement.

In addition, on March 2, 2007 the San Joaquin Valley COGs held a meeting in which resource agencies, including those covering San Joaquin County, were invited to provide input into both the Valley Blueprint effort as well as the RTP outreach and Public Participation Plans being updated throughout the Valley. This provided yet another opportunity for agencies to comment on the SJCOG public participation process. For the Public Participation Plans, COG staff distributed a survey to solicit comments from resources agencies about their successes in soliciting public comments. The survey was an open-ended invitation for resource agencies to provide suggestions about how to improve public participation. Results from the survey included the following suggestions:

- Surveys
- Email outreach
- Attend community events to solicit comments
- Educating participants on the topics of discussion, principles, and concepts
- Focus groups to test assumptions and refine future events
- Regional maps and datasets



- Diverse community involvement (blue collar workers to college graduates)

Recognizing that the intent of SAFETEA-LU is to continue improving our outreach efforts, SJCOG is committing to meeting the challenge through the implementation of additional measures identified in SJCOG's SAFETEA-LU Gap Analysis. The SJCOG Public Participation Plan represents the public outreach strategy that best fits San Joaquin County, as demonstrated by years of experience and refinement. SJCOG staff recognizes that public outreach is a continuous process, however, and thus invites continued comments on how we can improve our outreach to the citizens, businesses, and agencies of San Joaquin County.

### **Comments Received on the 2007 Draft Public Participation Plan**

#### **Citizen Committee Comment 1**

Response to Comment made by Jim Hilson, Citizens Advisory Committee Member, January 17, 2007.

**PPP Comment 1:** Citizen Advisory Committee description should be updated to reflect expanded composition.

**PPP Response 1:** The information is updated.

#### **Citizen Committee Comment 2**

Response to comment made by Esther Vasquez, Citizens Advisory Committee Member, January 17, 2007.

**PPP Comment 1:** Include BiLingual Weekly in media outreach.

**PPP Response 1:** The information has been added.

#### **Letter Comment 3**

Response to Steve Luxenberg, FHWA, comments, February 2, 2007.

**PPP Comment 1:** The comment sites that Plan does not mention its development process, as required by SAFETEA-LU.

**PPP Response 1:** Appendix F of the PPP has been included that outlines the Public Participation Plan development and expansion in relation to SAFETEA-LU requirements. It also outlines the Gap Analysis developed to address areas that will improve public input efforts so that all interested stakeholders may contribute to the development of the plan and the on-going implementation. Additional outreach for the development of the Public Participation Plan will occur in June 2007 with a public workshop planned for July 2007.

**PPP Comment 2:** The comment states: "In altering the involvement process for Federally-approved transportation improvement program (TIP) amendments without the input of these

groups (page 6), you risk a breakdown of the process later when the groups that were not consulted about not having a ‘formal public participation process’ for certain amendments would like the opportunity to comment but no longer have it available. FHWA supports the idea of requiring different kinds of public involvement for different kinds of work, but the interested parties must be consulted in the determination of what length public involvement period is appropriate for what specific kinds of work.”

**PPP Response 2:** Appendix F of the PPP outlines the Public Participation Plan development and expansion. These proposed altered processes were in response to local jurisdictions’ requests to expedite the amendment process. Through our Gap Analysis process, SJCOG is committed to include and allow all interested stakeholders in the comment process while trying to achieve the most efficient commenting process for all concerned.

**E-mail Comment 4**

Response to e-mail from Judith Buethe, Judith Buethe Public Relations, March 14, 2007

**PPP Comment 1:** To add the Manteca Sun Post, La Vide en Valle, and the Bilingual Weekly to media outreach.

**PPP Response 1:** Periodicals added to mailing list.

**PPP Comment 2:** To update the Executive Director of United Cerebral Palsy— Mr. Steve Larson.

**PPP Response 2:** New contact information included.

**PPP Comment 3:** To add that staffed Hotlines, both electronic and voice, are used as part of our outreach efforts.

**PPP Response 3:** Information included in plan.

**MPO Review Meeting Comment 5**

Response to Lorraine Lerman, FTA, during MPO Review meeting, March 20, 2007.

**PPP Comment 1:** Include description of San Joaquin County Blueprint Planning effort in plan.

**PPP Response 1:** Description of Blueprint Planning effort has been included.

**Letter Comment 5:**

Response to Letter from Tom Dumas, Caltrans District 10 Chief of Metropolitan Planning, May 1, 2007

**PPP Comment 1:** Comment describes San Joaquin County is an ancestral home to California Native American Tribes, communities, organizations, and individuals and that an expanded list of same can be obtained from the Native American Heritage Commission (NAHC) in Sacramento.

**PPP Response 1:** SJCOG PPP includes contacts for several Native American organizations in SJC. Additional updated contact information has been requested from the NAHC for Native American Tribes, organizations, communities and individuals within the County of San Joaquin boundaries and will be included in the plan.

# **SJCOG Public Participation Plan**

## **Appendix C**

### **SJCOG Public Participation Environmental Justice and Resource Agencies Lists**

## Appendix C Environmental Justice and Resource Agencies Lists

### Environmental Justice

Asian Pacific Self-Development Residential Association (APSARA)  
3830 Alvarado Avenue, #C  
Stockton, CA 95204  
Sovanna Koeurt, Executive Director  
T: (209) 944-1700  
F: (209) 941-9516  
Email: [aspara@inreach.com](mailto:aspara@inreach.com)

Boggs Tract Community Center  
533 S. Los Angeles Street  
Stockton, CA 95203  
Alrene Coffee, Director  
T: (209) 468-3978

California Miwok Tribe  
10601 Escondido Place  
Stockton, Ca. 95212  
Silvia Burley, Chair  
T: (209) 931-4567  
Email: [burley@californiavalleymiwowktribe-nsn.gov](mailto:burley@californiavalleymiwowktribe-nsn.gov)

California Human Development  
Stockton ASET Center  
2895 Teepee Drive  
Stockton, CA 95205  
Lily Aman  
T: (209) 235-2070  
F: (209) 235-2073

California Tribal Partnership – TANF  
5405 N. Pershing Ave., Suite C-3  
Stockton, CA 95207  
Joni Drake, Site Manager  
T: (209) 474-6890  
F: (209) 474-3890  
Email: [jdrake@cttp.net](mailto:jdrake@cttp.net)

CALWORKS  
P.O. Box 201056  
900 East Oak Street  
Stockton, CA 95201  
Linda Mora  
T: (209) 953-7000

Campaign for Common Ground  
P.O. Box 9258  
Stockton, CA 95208  
Trevor Atkinson, President  
T: (209) 471-3113  
Email: [campaign@campaignforcommonground.com](mailto:campaign@campaignforcommonground.com)

Candelaria American Indian Council  
135 W. Fremont Street  
Stockton, CA 95201  
Ms Kathy Perez  
T: (209) 941-1900

Catholic Charities of San Joaquin  
1106 N. El Dorado Street  
Stockton, CA 95202  
Elvira Ramirez, Director  
T: (209) 944-5938  
F: (209) 944-5933

Catholic Diocese of Stockton  
1105 North Lincoln Street  
Stockton, CA 95203  
Sister Terry Davis  
T: (209) 466-0636

Central California Agency  
Bureau of Indian Affairs  
1824 Tribute Road, Suite J  
Sacramento, CA 95815  
Harold Brafford  
T: (916) 566-7121  
F: (916) 566-7510

Central Valley Asian-American Chamber of  
Commerce  
178 W. Adams Street  
Stockton, CA 95204  
Dennis Lee, President/CEO  
T: (209) 469-8860  
F: (209) 466-0387  
Email: [admin@apachamber.org](mailto:admin@apachamber.org)

Delta – Sierra Club  
P.O. Box 9258  
Stockton, CA 95208  
Dale Stocking  
T: (209) 471-3113  
Email: [dale.stocking@mlc.sierraclub.org](mailto:dale.stocking@mlc.sierraclub.org)

El Concilio  
224 S. Sutter Street  
Stockton, CA. 95203  
Jose Rodriguez, CEO  
T: (209) 644-2600  
F: (209) 644-2640  
Email: [jrod@elconcilio.org](mailto:jrod@elconcilio.org)

First Five San Joaquin – Human  
Services Agency  
102 S. San Joaquin Street  
P.O. Box 201056  
Stockton, CA 95202  
Lani Schiff-Ross, Executive Director  
T: (209) 953-5437  
F: (209) 932-2675  
Email: [sjckids@sjgov.org](mailto:sjckids@sjgov.org)

Jene Wah – Senior & Multi Service Agency  
238 East Church Street  
Stockton, CA 95208  
Theresa Chan  
T: (209) 463-7654  
F: (209) 463-7657

Lao Family Community of Stockton, Inc.  
807 N. San Joaquin St. Suite 211  
Stockton, 95201  
Ger Vang, CEO  
T: (209) 466-0721  
F: (209) 466-6567  
Email: [info@laofamilyofstockton.org](mailto:info@laofamilyofstockton.org)

Lao Khmu Association Inc.  
1044 N. El Dorado St.  
Stockton, California 95202  
Boon Khroonsrivong  
T: (209) 463-3410  
F: (209) 463-7148  
Email: [lkacenter@laokhmu.org](mailto:lkacenter@laokhmu.org)

League of Women Voters of San  
Joaquin County  
P.O. Box 4548  
Stockton, CA 95204  
Jane Wagner-Tyack, President  
T: (209) 465-0293  
C: (209) 642-5105  
Email: [JaneTyack@mac.com](mailto:JaneTyack@mac.com)

NAACP, Stockton Branch  
445 N. San Joaquin  
Stockton, CA 95202  
Bobby Bivens, Chapter President  
T: (209) 547-2155  
Email: [BobbyBivens@aol.com](mailto:BobbyBivens@aol.com)

San Joaquin Hispanic Chamber of  
Commerce  
306 E. Main Street, Suite 303  
Stockton, CA 95202  
Mark Martinez, Executive Officer  
T: (209) 943-6117  
Email: [sjhcc@sbcglobal.net](mailto:sjhcc@sbcglobal.net)

Oasis of Hope Community Development  
Corporation  
1439 Michael Avenue  
Stockton, CA 95206  
Dr. Dwight Williams, Sr.  
T: (209) 469-3170  
Email: [revdwrightwilliams@gmail.com](mailto:revdwrightwilliams@gmail.com)

Peace and Justice Network  
P.O. Box 4123  
Stockton, CA 95204  
Jim Walsh, Coordinator  
T: (209) 467-4455  
Email: [pjcsjc@sbcglobal.net](mailto:pjcsjc@sbcglobal.net)

United Way of San Joaquin County  
401 East Main Street  
P.O. Box 1585  
Stockton, CA 95202  
Andy Prokop, Director  
T: (209) 469-6980  
F: (209) 469-6992  
Email: [aprokop@unitedwaysjc.org](mailto:aprokop@unitedwaysjc.org)

United Cambodian Families  
5506 Tam O'Shanter Drive  
P.O. Box 8504  
Stockton, CA 95210  
Savong Lam  
T: (209) 373-2490  
F: (209) 473-2814

United Cerebral Palsy of San Joaquin  
333 W. Benjamin Holt Drive, #1  
Stockton, California 95207  
Nancy Johnson  
T: (209) 956-0290  
F: (209) 956-0294  
Email: [njohnson@ucpsj.org](mailto:njohnson@ucpsj.org)

Vietnamese Voluntary Foundation - VIVO  
4410 N. Pershing Avenue, # C4  
Stockton, CA 95209  
Diem Ago  
T: (209) 475-9454

Visionary Home Builders  
315 N. San Joaquin Street  
Stockton, CA 95202  
Carol Ornelas, CEO  
T: (209) 466-6811  
F: (209) 466-3465  
Email: [cjornelas@aclc.org](mailto:cjornelas@aclc.org)

## **Resources Agency**

California Energy Commission  
1516 Ninth Street, MS-40  
Sacramento, CA 95814

Dale Edwards, Manager, Environmental  
Protection Officer  
T: (916) 654-4074  
F: (916) 651-8868

Conservation, Department of  
801 K Street, MS-24-02  
Sacramento, CA 95814  
Rebecca Salazar  
T: (916) 445-8735  
F: (916) 324-0948

Office of Historic Preservation  
P.O. Box 942896  
Sacramento, CA 94296-0001  
Michelle Messenger  
T: (916) 653-5099  
F: (916) 653-9824

Parks and Recreation, Department of  
P.O. Box 942896  
Sacramento, CA 94296-0001  
Environmental Stewardship Section  
T: (916) 653-6725  
F: (916) 657-3355

Central Valley Flood Protection Board  
3310 El Camino Avenue, Suite LL60  
Sacramento, CA 95821  
Jon Yego, Division of Flood Management  
T: (916) 574-2363  
F: (916) 574-0681

San Joaquin River Conservancy  
1330 Broadway, Suite 100  
Oakland, CA 94612-2530  
T: (510) 286-1015

Water Resources, Department of  
901 P Street, 2<sup>nd</sup> Floor  
Sacramento, CA 95814  
Nadall Gayou, Senior Engineer  
T: (916) 651-9642  
F: (916) 651-9289

Fish & Game, Department of  
Environmental Services Division  
1416 Ninth Street, 13<sup>th</sup> Floor  
Sacramento, CA 95814  
Scott Flint  
T: (916) 653-9719  
F: (916) 653-2588

Business, Transportation & Housing Agency  
Housing & Community Development  
1800 Third Street, Room 430  
Sacramento, CA 95814  
CEQA Coordinator, Housing Policy  
Division  
T: 916-445-4775  
F: 916-327-2643

California Highway Patrol  
2555 1<sup>st</sup> Avenue  
Sacramento, CA 95818  
Scott Loetscher, Special Projects  
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F: 916-452-3151



Caltrans, Division of Aeronautics  
1120 N. Street, Room 3300  
P.O. Box 942874, MS-40  
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F: 916-653-9531

Caltrans, Division of Transportation  
Planning  
P.O. Box 942874, MS-32  
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Mike Brady/Garth Hopkins  
T: 916-653-1067  
F: 916-653-0001

Caltrans, Division of Programming  
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Sacramento, CA 94274  
Muhaned Aljabiry

Caltrans, District 10  
1976 Dr. Martin Luther King Jr. Boulevard  
P.O. Box 2048  
Stockton, CA 95201  
Ken Baxter/Tom Dumas  
T: 209-941-1921  
F: 209-948-7906

California Air Resources Board,  
Airport Projects  
1001 I Street, PTSDAQTPB  
Sacramento, CA 95814  
James I. Lerner, Ph.D.  
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F: 916-322-3646

California Air Resources Board  
1001 I Street, PTSDAQTPB  
Sacramento, CA 95814  
Douglas Ito/Dennis Wade  
T: 916-322-2085  
F: 916-322-3646

Central Valley Region (5)  
11020 Sun Center Drive, #200  
Rancho Cordova, CA 95670-6114  
Greg Vaughn  
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Central Valley Region (5)  
Fresno Branch  
1685 E. Street  
Fresno, CA 93706  
Bert van Voris  
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Cari Anderson Consulting  
Valley Air Quality Coordinator  
4126 Tyrone Way  
Carmichael, CA 95608  
Cari Anderson

Federal Highway Administration  
650 Captiol Mall, Suite 4-100  
Sacramento, CA 95814  
Scott Carson  
T: (916) 498-5029  
F: (916) 468-5008  
Email: [scott.carson@fhwa.dot.gov](mailto:scott.carson@fhwa.dot.gov)

Federal Transit Administration  
201 Mission Street, Suite 1650  
San Francisco, CA 94105  
Lorraine Lerman, Community Planner  
T: (415) 744-3133  
F: (415) 744-2726  
Email: Lorraine.Lerman@dot.gov

Governor's Office of Planning & Research  
1400 10<sup>th</sup> Street  
Sacramento, CA 95812-3044  
Scott Morgan  
T: 916-445-0613  
F: 916-323-3018

Native American Heritage Commission  
915 Capitol Mall, Room 364  
Sacramento, CA 95814  
Debbie Treadway  
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F: 916-657-5390

San Joaquin Valley Air Pollution Control  
District (SJVAPCD)  
1990 E. Gettysburg Avenue  
Fresno, CA 93726  
Katy Linebach

State Lands Commission  
100 Howe Avenue, Suite 100-S  
Sacramento, CA 95825  
Marina Brand  
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F: 916-574-1885

Office of Emergency Services  
3650 Schriever Avenue  
Mather, CA 95655-4203  
Dennis Castrillo  
T: 916-845-8270  
F: 916-845-8382

Public Utilities Commission  
505 Van Ness Avenue  
San Francisco, CA 94102  
Leo Wong  
T: 415-703-5933  
F: 415-703-1184

U.S. Environmental Protection Agency  
P.O. Box 6790  
Incline Village, NV 89450  
Karina O'Connor

U.S. Environmental Protection Agency  
Office of Air Planning, Mail Code Air -2  
75 Hawthorne Street  
San Francisco, CA 94105  
Lisa Hanf

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# **SJCOG Public Participation Plan**

## **Appendix D**

### **SJCOG Public Participation Plan Database**

## SJCOG Public Participation Plan Database

DLA Distribution San Joaquin California  
1st Page  
3rd Missionary Baptist Church  
7 Up  
A & D Rubber Products Company  
A Five Star Enterprise  
A Paratransit Corp  
A&A Portables Inc  
A&D Automatic Gate Company  
A-Tec Office Solutions  
A. R. Sanguinetti, Inc.  
A.F. Toccoli & Son, Inc.  
A.G. Spanos Corporation  
A.L. Gilbert Company  
A/E Consulting Information Network  
AAA Northern California  
AAFES West Coast DC  
AAI Termite Pest Control  
Aartman Jim Milk Transport  
Abracadabra Instant Signs  
ABS Presort  
Abundant Life Center in Lathrop  
AC Transit  
AC Trucking Company  
ACC Environmental Consultants  
Ace Rail  
Ace Tomato Company, Inc.  
Ackland International, Inc.  
Acme Printing Company  
ACRT, Inc.  
ACT 1 Personnel Services Stockton Branch  
ACT 1 Personnel Services Torrance Branch  
Action Jackson  
Acura Stockton  
Addus Healthcare Inc.  
Aderholt Specialty Company Inc.  
Adrians Beauty College  
ADT Security Services Modesto Branch  
Adult Developmental Center  
Advanced Business Machines  
Advanced Earth Sciences, Inc.  
Advanced GeoEnvironmental  
Adventures in Advertising  
AECOM  
AEP 1999 CEQA Workshop  
Affinity Videonet Inc  
Affordable Fencing  
AFLAC  
AG Spanos Incorporated  
Agricultural Commission  
Ahrens Landscape & Maintenance  
Air Resources Board Sacramento  
AKF Development, LLC  
Alameda Community Development Agency  
Alameda County Administrator  
Alameda County Board of Supervisors  
Alameda County CMA  
Alameda County Planning Department  
Alameda County Transportation Improvement Authority  
Alamo Area COG  
Albert Paper Company  
Alberto Sibug  
Alder Bistro  
Alexandria Perrin LLC  
Algoma University  
All American Glass  
All Foreign & Domestic  
All Hands Consulting  
Allen & Cook  
Alliance Resource Consulting, LLC  
Allied Waste Services  
Almond Valley Christian Reform  
Alpha Numeric Inc  
Alpine Meats  
Alspaugh Foundation  
ALTA Planning + Development  
Alternative Resources  
Amador County District  
Amador County Transportation Commission  
American Business Counselors  
American Cancer Society  
American Event Rentals  
American Honda Motor Co.  
American Lung Association  
American Planning Association  
American Public Transportation Association  
American Red Cross  
American Sign Products  
Amsterdam Printing & Litho  
Amtech Lighting Services  
An West, Inc.  
Anaheim Hilton & Towers  
Analytical Environmental Services  
Anderson Homes  
Anderson Marketing, Inc.  
Andosca CM  
Anil Verma Associates, Inc.  
Ann. M. Cerney  
Answer Net Answer America  
Antonini Enterprises  
Antonio's Decorative Landscaping  
APC International, Inc.  
Apollo Sight & Sound Inc.  
Applied Aerospace Structures Corp  
Applied Development Economics  
Applied Management Planning Group  
Applied Office  
APSARA  
Aragon Aviation Inc.  
Aramark Uniform Services  
Arc San Joaquin  
Area 52 Advertising, Inc.

Area Wide Exterminators  
Armor Fire Extinguisher Co.  
Arrow Tek  
Arthurs Party World  
ASAP Technical Solutions  
Asco Power Technologies  
ASI Cartography & GIS Services  
Asian American Chamber Of Commerce  
Assemblymember Alyson Huber  
Assemblymember Bill Berryhill  
Assemblymember Galgiani's Office  
Assemblymember Joan Buchanan  
Assemblymember Parra's Office  
Associated Right Of Way Services, Inc.  
Association For Commuter Transportation  
Association of Bay Area Governments  
Association of Monterey Bay Area  
Atherton Homes  
Atlanta Regional Commission  
Atlas Properties, Inc.  
ATS  
Audio FX  
Audubon Center Los Angeles  
Audubon Sacramento  
Augustine Planning Associates, Inc  
Avalos Gardening  
Avis Rent A Car  
AVT Installation  
Axiom Design Inc.  
Azari Engineering, Inc.  
B & J TRAVEL, Inc.  
B & M Towing  
B R W  
B&N Enterprises  
B&R Landscape & Maintenance  
Bagley Enterprises, Inc.  
Baker's Landscape Maintenance  
Bakers Real Estate & Investment  
Ball Metal Food Container,LLC  
Bank of Agricultural and Commerce  
Bank of America Modesto  
Bank of America, Ben Holt Dr.  
Bank of America, Charter Way  
Bank of America, E. Weber Ave.  
Bank of America, St. Mark's Plaza  
Bank of Stockton  
Bank of the West- Modesto  
Banta School District  
Barkleys Capital  
Barnes & Noble  
Barry Swenson Builders  
Bartle Wells Associates  
Barton Ranch  
Baseline Environmental Consulting  
Basin Research Associates  
Baumbach & Piazza, Inc.

Bay Area Air Quality Mgmt. District  
Bay Area Rapid Transit District Capitol Corridor  
Bay Area Rapid Transit District Dublin  
Bay Area Rapid Transit District Fremont  
Bear Creek Community Church  
Bear Creek Veterinary Hospital  
Beck Properties  
Beck Realtors  
Beckrest Graphic Design Advertising  
Begur Consulting  
Bekins  
Belleci & Associates, Inc. #2  
Bellevue School Elementary District  
Benard School of Education, UOP  
Bennett Development  
Benton Franklin COG  
Berger, Lewis Accountancy Corp.  
Berlitz Language Center  
Bernardin, Lochmueller & Associates  
Bethany Baptist Church  
Bethany Temple A/G  
Bethel Open Bible  
Better Business Bureau  
Beverly Heritage Hotel  
Beyaz & Patel, Inc  
BFGC  
BIA of the Delta  
Bible Methodist Church  
Bible Way Ministry  
Big League Dreams Manteca Sports Park, LLC  
Big Valley Bible  
Biggs Cardosa Associates Inc. Structural Engineers  
Biggs Cardosa Associates, Inc.  
Bilingual Weekly  
Birbaum & Umeda  
BKF Engineers  
Blackburn Consulting Auburn  
Blackburn Consulting Modesto  
BLB Enterprise  
Blue Diamond Growers  
BMI Staffing  
BNSF RY Company  
Bob Murray & Associates  
Bob Towing  
Boboli International, Inc.  
Booz, Allen & Hamilton, Inc.  
Borden/Lee Consulting  
Borges Auto Service Inc.  
Bovee Environmental Management, Inc  
Boyle Engineering Corporation  
Boys And Girls Club Of Stockton  
Brekke Real Estate  
BRG Engineering  
Brite Transport System, Inc  
Bronco Winery  
Brookfalls Water Co.

Brookside Country Club	California Sport Fishing Protection Alliance
Brookside Place Feather River	California Spray Dry
Brown And Caldwell	California State Assembly
Brown Armstrong CPAs	California State Assembly
Brown, Hall, Shore, & McKinley	California State Association of Counties
BSK & Associates	California State Automobile Association
Buchanan Enterprises	California State Chico
Buhler Sortex, Inc.	California State Controller
Builder's Exchange	California State Senate Governor's Office
Building Industry Assoc. of the Delta	California State Senate Senator Denham
Building Industry Association of Central California	California State Stanislaus Extended Education
Burchard & Rinehart	California State Treasurer
Burchell Nursery	California State University - Stanislaus Turlock
Bureau of Economic Analysis	California State University - Stanislaus Stockton
Burgad Imaging	California State University San Bernardino
Burlington Northern Santa Fe Sacramento	California State University, Stanislaus
Burlington Northern Santa Fe Stockton	California State Water Resources
Burnett & Company LLP, CPAs	California Strategies
Burns & McDonnell Engineering	California Strategies & Advocacy
Business Council Inc.	California Trucking Association
Business, Transportation And Housing Agency	California Valley Miwok Tribe
C A Reding Company Inc	California Water Services Company
CA Alpha Numeric Inc	Californians For Better
CAC Member	Callander Associates Landscape Architecture, Inc
CAGTC	Caltrans
Cal Society of Muni Finance Officers	Caltrans - Fresno
Calaveras County Council	Caltrans - Sac
Calaveras County San Andreas	Caltrans - Sac
Calaveras Enterprise	Caltrans - Sac Federation
CALCOG	Caltrans - Sac Accounting
California Agricultural Leadership Foundation	Caltrans - Sac Exec. Director
California Asset Management Program	Caltrans - Sac Rail
California Association of Councils Of Governments	Caltrans - Sac System Information
California Association of Public Information Officials	Caltrans - Sac Technical Publications
California Budget Project	Caltrans Distict 10
California Business, Transportation and Housing Agency	Caltrans Headquarters
California Cedar Products	Caltrans Headquarters Programming
California Center for Regional	Caltrans Mass Transp. Div.
California Conservation Corps	Caltrans San Francisco
California CPA Education Foundation	Caltrans, Bicycle Facilities
California Delta Chambers & Visitor's Bureau	Caltrans, District 1
California Democratic	Caltrans, Headquarters, Office Engineer
California Department of Fish & Game Sacramento	Caltrans, Local Programs
California Department of Fish & Game Rancho Cordova	Caltrans-District 4 Oakland
California Designs & Awards Inc.	Caltrans-Sac
California Dump Truck Owners Assoc.	Caltrans-Sac Audits
California Energy Commission	Caltrans-Sac Community Planning
California Environmental Associates	Caltrans-Sac Planning
California High Speed Rail Authority	Caltrop Corporation
California Highway Patrol Atwater	Calvary 1st Assembly
California Highway Patrol Stockton	Calvary Bible
California Highway Patrol Tracy	Calvary Chapel of Stockton
California Highway Patrol Valley Division	Calvary Community Church of Manteca
California Job Journal	Calworks
California Partnership For The SJ Valley	Cambridge Systematics Atlanta
California Public Utilities	Cambridge Systematics Headquarters

Cambridge Systematics Maryland  
Cambridge Systematics Oakland  
Cannon Associates  
Capitol Enquiry  
Captiol Hilton  
Cardona Landscaping  
Careers in Government, Inc.  
Carey & Co. Inc.  
Cari Anderson Consulting  
Carl Rodolf & Associates, Inc.  
Caroline Photography, Inc.  
Carollo Engineers  
Carpenter Company  
Carr Electric  
Carson Oaks Office Park  
Carter & Burgess, Inc.  
Caruolo Associates, Inc.  
Casa De Modesto Retirement Center  
Casey Moving Systems  
Caspers Window Washing Service  
Catellus Development Group  
Catholic Charities  
Cazales Flower Shop  
CB Merchant Services  
CCS Planning & Engineering  
CCS Planning & Engineering Sac  
CCS Planning & Engineering San Jose  
Celotex  
Cemex  
Center for Collaborative Policy  
Center for Land-based Learning  
Center for Urban Transportation  
Center of Hope  
Central California Bank  
Central California Traction Company  
Central Seventh Day Adventist  
Central Sierra Planning Council  
Central Towing  
Central United Methodist Church  
Central Valley Assoc. of Realtors  
Central Valley Busienss Journal  
Central Valley Community Bank  
Central Valley Flood Protection Board  
Central Valley Landscaping  
Central Valley Low Income Housing Corp.  
Central Valley Rideshare  
Central Valley Waste Services  
Centro Vida Church  
Century 21  
Century Assembly  
Ceres Chamber of Commerce  
Ceres Unified School District  
Certified Public Accountant  
CH2M Hill Sacramento  
CH2M Hill San Jose  
Chamber of Commerce Stockton

Chamber of Commerce Turlock  
Champion Industrial  
Charles M. Salter Associates, Inc.  
Charter Way Tow  
Chatom Union District  
Chaudhary & Associates, Inc.  
Cherokee Freight Lines  
Child Abuse Prevention Council  
Child Protective Services  
Children's Home of Stockton  
Chinese Benevolent Assn of Stockton  
Chinese School Camp School District  
Christ Temple Apostolic Faith  
Christian Life Center  
Christian Life Center, Int Church  
Christian Missionary Alliance  
Church of Christ Lodi  
Church of Christ Stockton  
Church of God (Seventh Day)  
Cincilingua Translation Service  
Circlepoint  
Citibank  
Citigroup SF  
Citilabs, Inc.  
City of Angels Camp  
City of Antioch  
City of Brea  
City of Brentwood  
City of Ecalon Mayor's Office  
City of Escalon  
City of Escalon City Manager's Office  
City of Escalon Planning Department  
City of Farmersville  
City of Fowler  
City of Fremont  
City of Fresno  
City of Galt City Manager's Office  
City of Galt Public Works  
City of Hughson  
City of Lathrop  
City of Lathrop Library  
City of Livermore  
City of Lodi  
City of Lodi Fire Department  
City of Lodi Internal Services Dept., is/gis Division  
City of Lodi Library  
City of Lodi Police Department  
City of Lodi Police Dept  
City of Manteca  
City of Manteca City Manager  
City of Manteca Community Development Department  
City of Manteca Public Works  
City of Merced  
City of Milpitas  
City of Modesto  
City of Modesto Parks and Recreation



City of Modesto Rideshare  
 City of Newman  
 City of Newman Mayor  
 City of Oakdale  
 City of Orinda  
 City of Palo Alto City Manager  
 City of Palo Alto Planning  
 City of Patterson  
 City of Placerville  
 City of Pleasanton  
 City of Ripon  
 City of Ripon City Clerk  
 City of Ripon Library  
 City of Ripon Pacific Cost Consultants, LLC  
 City of Riverbank  
 City of Santa Clara  
 City of Stockton  
 City of Stockton Building Division  
 City of Stockton Cesar Chavez Library  
 City of Stockton Cesar Chavez Library  
 City of Stockton City Attorney  
 City of Stockton City Manager's Office  
 City of Stockton Fire Dept Administration Div.  
 City of Stockton Human Resources  
 City of Stockton Municipal Utilities Dept.  
 City of Stockton Parks and Recreation  
 City of Stockton Public Information  
 City of Stockton Public Works  
 City of Tracy  
 City of Tracy Transit Driver Union  
 City of Tracy-Parks & Community Services  
 City of Turlock  
 City of Visalia  
 City of Waterford  
 City Wide Towing  
 CJ Strategies  
 Clark & Sullivan Builders  
 Clarke Broadcasting Corp.  
 Clements/Lockeford Chamber  
 Coachella Valley COG  
 Coastland Civil Engineering Inc.  
 Code Red Business Continuity  
 Coffee Break Service Aquarius Sales  
 Coffman & Associates  
 Coit Restoration  
 Coldwell Banker Commercial  
 Coldwell Banker Commercial, The Duncan Co.  
 Coldwell Banker Grupe  
 Coldwell Banker Tracy  
 College of Environmental Design  
 Colliers International  
 Collins Electric  
 Collins Realty Inc.  
 Columbia Union School District  
 Comcast Cable  
 Comfort Air Inc

Commerce Printing Services  
 Commercial Exchange Club  
 Commercial Sound & Video  
 Community Bank of Northern California  
 Community Bank of San Joaquin  
 Community Blind Center  
 Community Center for the Blind  
 Community Church of God  
 Community Design & Architecture  
 Company West  
 CompuMaster  
 Computer Link  
 Computer Net  
 Computer Ware Microage  
 Comstock's  
 Condor Earth Technologies, Inc.  
 Coneth Solutions, Inc  
 Congressman Dennis Cardoza  
 Congressman Dennis Cardoza Merced  
 Congressman Dennis Cardoza Stockton  
 Congressman Dennis Cardoza Washington  
 Congressman Jerry McNerney  
 Conklin Marketing  
 Connected Living  
 Connerly & Associates, Inc.  
 Conservation Land Group, Inc.  
 Construction Industry Research Board  
 Continuity First  
 Contra Costa County  
 Contra Costa Economic Partnership  
 Contra Costa Transportation Authority  
 Contra Costa Transportation Authority Martinez  
 Cool Roofing Systems, Inc.  
 Cooper & Escorpiso, Inc.  
 Cooper Pugeda Management  
 COP alumni Advisory Board  
 Cordoba Consulting  
 Cordoba/Zurinaga Joint Venture  
 Corn Products  
 Cornerstone Evangelical Free  
 Cornerstone Structural Engineering Group  
 Cort Companies  
 COS Parks & Recreation  
 Costa Verde Landscape Services  
 Costa Verde Landscaping  
 Costco Distribution Center  
 Costco Tracy Site  
 Costco Tracy Site #658  
 Cotton, Shires & Associates INC  
 Council for the Spanish Speaking Stockton  
 Council for the Spanish Speaking Tracy  
 Council On Education In Management  
 Countrywide Funding Corporation  
 County Bank  
 County Counsel  
 Covanta Energy

Cowan Business Machines Inc  
 CRA International  
 Craig V. Sands Accountancy Corp  
 Crain & Associates  
 Crawford, Pimentel & Company  
 Creative Printing  
 Creative Solutions  
 Creegan & D'Angelo Engineers San Francisco  
 Creegan & D'Angelo Pleasanton  
 Creighton Younnel Advertising  
 Crestwood Manor  
 Croce & Company Accountancy Corp.  
 Crosbie Real Estate  
 Crossroads Grace Community  
 Crossroads of The Valley A/G  
 Crosstown Community Church  
 Cultural Crossroads  
 Cummings & Associates  
 Curran Real Estate  
 D M J M  
 Daisy's Catering Creations & Que Pasta Restaurant  
 Dameron Hospital  
 Dan S Landscaping  
 Data Cal  
 DAV Charties of San Joaquin County  
 David Evans & Associates  
 David J. Powers & Associates  
 Davis Logic Inc  
 DC&E's  
 De Novo Planning Group  
 De Vinci's Delicatessen And Catering  
 Debco Auto Wrecking  
 DeBock & Muth Insurance Agency  
 Delao and Sons Gardening  
 Delicato Vineyards  
 Delights Waterfront Eatery  
 Delmonte Food - Lathrop  
 Delta Awards  
 Delta Building Maintenance  
 Delta Cyclery  
 Delta Deposition Reporting  
 Delta Health Systems  
 Delta Island School District  
 Delta Lock & Key  
 Delta National Bank  
 Delta Protection Commission Walnut Grove  
 Delta Pumps Co.  
 Delta Velo  
 Delta Wireless, Inc. Stockton  
 Demographic Research Unit  
 Denise Duffy Associates  
 Department of Aging  
 Department of Conservation  
 Department of Corrections Juvenile  
 Department of Finance  
 Department of Fish and Game

Department of Health  
 Department of Housing/Community Dev  
 Department of Labor  
 Department of Motor Vehicles  
 Department of Public Works San Mateo  
 Department of Social Services  
 Department of Water Resources  
 Derivi Construction & Architecture, Inc.  
 Des Moines Area MPO  
 Design, Community & Environment  
 Desilva Gates Construction  
 Diamond Foods Growers, Inc.  
 Diede Construction, Inc.  
 Digital Edge  
 Digital Map Products  
 Dillon & Murphy Engineering  
 Diocese of Stockton  
 Direct Office Solutions  
 Disability Resource Agency Independent Living  
 Disaster Services  
 Discovery Free Will Baptist  
 District Attorney  
 Diversified Capital, Inc.  
 DKS Associates, Inc  
 DMJM Harris Oakland  
 DMJM Harris Sacramento  
 Docter & Docter  
 Doctors Hospital  
 Doctors Medical Center  
 Document Binding Systems and Supplies  
 Dokken Engineering  
 Don Ballanti Consulting  
 Dopaco California Inc.  
 Double B Trucking  
 Dowe & Associates  
 Dowling Associates  
 Downtown Improvement District  
 Downtown Lodi Business Partnership  
 Downtown Optometry  
 Downtown Stockton Alliance  
 Dr. Ernest Vasti, M.D.  
 Dr. John K Hall, DDS  
 Draperies Plus  
 Dry Creek Realty  
 DSS Company  
 Ducks Unlimited, Inc.  
 Dumont Printing  
 Duncan Press  
 Dura Bilt Manufacturing Co./Universal Forest Products  
 Durst Contract Interiors  
 E & J Gallo Winery  
 E2 Consulting Engineers  
 Eagle Rock Alliance, Ltd.  
 Earth Tech Sacramento  
 Earth Tech, Inc Long Beach  
 Earth Tech, Inc San Jose

East Bay Municipal Utilities District Oakland  
 East Bay Municipal Utility District Lodi  
 East Bay Municipal Utility District Orinda  
 Eastside Missionary Baptist  
 Ebenezer Congregational  
 Eberhardt School of Business  
 Eckert Cold Storage  
 Economic & Planning Systems  
 ECORP Consulting, Inc  
 EDAW Inc Sacramento  
 EDAW Inc. San Diego  
 EDAW Inc. Walnut Creek  
 Eddie's Pizza Cafe  
 Edison High School  
 Ehler'S Party Rentals  
 El Concilio  
 El Dorado County Planning  
 El Dorado County Transportation Commission  
 El Hispano  
 Elcon Associates  
 Electric Power Research Institute  
 Electronic Industries Association  
 Elk Grove Home Theater  
 Elm Street Graphics  
 Emanuel American Lutheran  
 Emanuel Medical Center  
 EMC Planning Group Inc.  
 Emergency Food Bank  
 Emmanuel Church of Ripon  
 Empire School District  
 Employment Development Department  
 Employment Development Department Stockton  
 Encompass  
 Engineer's Club of Stockton  
 English Garden Care Inc  
 English Oaks Convalescent  
 English Oaks Seventh-Day Adventist Church  
 Enterprise Rent A Car Lodi  
 Enterprise Rent A Car Modesto  
 Enterprise Rent A Car Stockton  
 Enterprise Rent A Car Turlock  
 Enterprise Rideshare Vanpool  
 Envicom Corporation  
 Environmental Protection Agency  
 Environmental Science Associates Sacramento  
 Environmental Science Associates San Francisco  
 ERI International, Inc.  
 Ernesto's Landscape  
 ES Associates  
 Escalon Christian Reformed Church  
 Escalon School District  
 Escalon School District-Vista High School  
 Escalon Times  
 Espana Geotechnical Consulting  
 ETC Institute  
 Evans Companies

Evergreen Packaging  
 Ewing Irrigation-Golf-Industrial  
 Express Employment Professionals  
 F & A Dairy  
 Facilities Management  
 Fair Oaks Library  
 Fairmont Seventh Day Adventist  
 Faith Assembly Of God  
 Faith Baptist Church  
 Faith Fellowship  
 Faith Tabernacle Assembly  
 Family Resource And Referral Center Of San Joaquin  
 Family Resource Network 5250  
 Family Worship Center  
 Farm Bureau Federation  
 Farmer Brothers Co.  
 Farmers & Merchant Bank of Central  
 FB Dutton Co., Inc.  
 FCB Homes  
 Fed Ex Freight  
 Federal Aviation Administration  
 Federal Ex  
 Federal Express  
 Federal Highway Administration  
 Federal Highway Administration E83-313  
 Federal Highway Administration Nevada  
 Federal Transit Administration Los Angeles  
 Federal Transit Administration San Francisco  
 Federal Transit Administration Washington  
 Fehr & Peers Irvine  
 Fehr & Peers Reno  
 Fehr & Peers Roseville  
 Fehr & Peers San Francisco  
 Fehr & Peers Walnut Creek  
 Fernandes Advertising & Design  
 Fidelity National Title  
 Finance and Thift Company  
 Financial Center Credit Union  
 Fire 2 Wire  
 Fireside Bank  
 First 5 of San Joaquin  
 First American CoreLogic, Inc  
 First Assembly of God  
 First Baptist Church Lodi  
 First Baptist Church Manteca  
 First Baptist Church of Linden  
 First Baptist Church Ripon  
 First Baptist Church Stockton  
 First Baptist Church Tracy  
 First Church of Nazarene  
 First Church of The Nazarene  
 First Church of The Nazarene Manteca  
 First Horizon MSaver  
 First United Methodist  
 Florsheim Homes  
 Flynn Design

Focused Sports & Entertainment  
 Food 4 Less  
 Ford Motor Company  
 Formax Technologies, Inc.  
 Forsythe  
 Foster Farms  
 Foster Farms Dairy Modesto  
 Foster Farms Livingston  
 Foster Farms Plant 2  
 Foster Farms Turkey Production  
 Frank M. Booth Inc.  
 Franzia Winery  
 Freebairn Smith & Crane  
 Freeman's Typewriter Business Syst.  
 Fresno Council of Governments  
 Fresno County Personnel  
 Fresno County Supervisor's Office  
 Fresno County Transp.Authority  
 Friedman, Luzzatto & Co.  
 Friends Of The Library  
 Friends of The Swainson Hawk  
 Friendship House Association of American Indian Inc  
 Frito Lay  
 Fritz Chin Photography Inc  
 Fugro West, Inc  
 Furlong Electric Co.  
 FURNITURE MD  
 G-Force Productions  
 G. Neil Direct Mail Inc.  
 G.C.Wallace of California, Inc.  
 Gabriels Landscaping  
 Galatians Community Church  
 Gallo Winery Modesto  
 Ganzer & Williams  
 Gardener Luus  
 Gary & Janice Podesto Impact  
 Gateway Business  
 GC Environmental  
 Gemperle Enterprises  
 General Mills  
 Geo Washington Elementary  
 Geocon Consultants, Inc.  
 Geoff Ball & Associates  
 Geomatrix Consultants, Inc.  
 George Homolka Inc  
 George Perry & Sons  
 George Reed, Inc.  
 Geyer & Associates  
 Gilbert Associates Inc  
 Gilfix & LaPoll Assn.  
 Gilton Solid Waste Management  
 Give Every Child A Chance Man  
 Glenn Kahl Photography  
 Gluskins Photo  
 Golbal Maritime & Transport. School  
 Golden Bear Fire Extinguisher Co.

Golden Sails Hotel  
 Golden State Developers, Inc.  
 Golden State Overnight  
 Golden West Nuts, Inc.  
 Golder Associates, Inc.  
 Goldman, Sachs & Co, Los Angeles  
 Goldman, Sachs & Co. New York  
 Goldman, Sachs & Co. San Francisco  
 Gonzales Trucking  
 Gonzalez Landscaping  
 Good Samaritan Center  
 Goodwill Industries Stockton  
 Gordon & Son's Towing  
 Gordon Huether  
 Gordon's Auto Body  
 Gospel Center Rescue Mission  
 Gottschalks Eureka  
 Gottschalks Modesto  
 Gottschalks Stockton  
 Governing the States & Localities  
 Government Data Publications  
 Government Finance Officers Assoc.  
 Governmental Relations Economic Dev  
 Governor's Office of Planning & Research  
 Grace Baptist Church  
 Grace Brethren Church  
 Grace Community Fellowship  
 Grace Consulting  
 Grace Presbyterian  
 Grafica Design  
 Granite Construction Company  
 Grape Growers Association  
 Graphics West Printing  
 Gratton School District  
 Gray-Bowen  
 Gray-Bowen Walnut Creek  
 Graybar Electric  
 Great Valley Center  
 Greater Faith Missionary Baptist Church  
 Green Project Landscape  
 Green River ADD  
 Greenberg & Greenberg  
 Grimaud Farms of California, Inc.  
 Grouplink Corporation  
 Grupe Communities  
 Grupe Real Estate  
 Guaranty Bank  
 Guaranty Federal Bank  
 Gustine Chamber of Commerce  
 Gustine Press-Standard  
 GWF Power Systems Company, Inc.  
 H. G. Caampued & Associates  
 H. J. Heinz Company Stockton  
 H. Max Lee, Inc.  
 H. T. Harvey & Associates  
 H.D. Arnaiz Corp. Stockton

Haas Graphics  
 Hakeem, Ellis, & Marengo  
 Halcrow Inc  
 Hallisey & Johnson San Francisco  
 Hanger  
 Hanley Construction, Inc.  
 Hanson Wilson, co  
 Harbison Mahony Higgins, Inc.  
 Harding Lawson Associates  
 Harold W. Thompson  
 Harris & Associates Concord  
 Harris & Associates Sacramento  
 Harris Charles H & Associates  
 Harris Moran Co.  
 Harris Moran Seed Company  
 Harrison Taylor & Bazile  
 Harvest Bible Church  
 Hatch Mott MacDonald  
 Hatch Mott MacDonald  
 Hatch Mott MacDonald Inc. Sacramento  
 Haven of Peace  
 Haworth  
 Haydel & Ornellas  
 Haygood & Associates Landscape Architects  
 HDR Engineering Inc.  
 HDR Engineering Portland  
 HDR Inc. Folsom  
 HDR The Hoyt Company  
 Headstart of Stockton  
 Health For All ADHC Lodi  
 Health Plan of San Joaquin  
 Heartland Community  
 Heartland Community Church  
 Hedy Holmes Staffing Services  
 Heida Computers  
 Henderson Capital Partners, LLC  
 Herum, Crabtree, and Brown  
 Hewlett Packard Financial Service Co.  
 Hexagon Transportation Consultants  
 Hi Tech Emergency Vehicles  
 Hickman Community Charter District  
 Higgins & Associates  
 High Quality Engineering  
 Hispanic Chamber of Commerce  
 HMM Engineers  
 HMM Incorporated  
 HNTB Corporation Oakland  
 HNTB Corporation Sacramento  
 HNTB Corporation San Jose  
 HNTB Corporation Santa Ana  
 Hogan Mfg., Inc.  
 Holdener Ranches  
 Hole in the Wall  
 Holt of California  
 Holt Union School District  
 Holy Cross Episcopal Church  
 Holy Cross United Methodist Church  
 Home Depot 6601  
 Hood Consulting Services  
 Horizon Christian Fellowship  
 Hormel Foods  
 Hospice of San Joaquin  
 Hospital Council of Northern & Central California  
 House Agricultural Consultants  
 House Interior Appropriations Staff  
 House of Shaw Espresso Cafe  
 House Resources Committee  
 House Transportation  
 Household of Faith Baptist  
 Housing Authority Commission  
 Housing Economic Development  
 Housing Resource Center  
 HQE Incorporated  
 HT Electronics Rancho Cordova  
 Hughes Gerry Commercial Real Estate  
 Hughson School District  
 Human Resources 21  
 Humboldt County COG  
 Humphrey's College  
 Hunt Wesson Foods  
 Hutchins Street Square  
 Hwy 120 Auto Dismantlers & Towing  
 Hy-Lond Hospital  
 I.C. INK Image Co.  
 Iacopi, Lenz and Company  
 IBI Group  
 Ibis Environmental Inc.  
 ICF Jones & Stokes  
 ICMA Product Fulfillment Center  
 ICMA Retirement Corporation wa 1  
 ICS Jones And Stokes  
 Iglesias De Dios Church of God  
 IKON Financial Services  
 IKON Stockton  
 IKON Walnut Creek  
 Image Services  
 Immanuel Christian Reformed Church  
 Immanuel Breath of Life  
 Impact Promotions  
 Imperial County  
 In Shape City  
 InaBind Systems, Inc.  
 Industrial Electrical Company  
 Infosource International  
 Innovative Paradigms  
 Insider Training  
 Institute For Ecological Health  
 Institute for Organizational  
 Institute of Transportation Studies  
 Institute of Transportation Studies Berkley  
 Institute Transportation Engineers  
 Integrated Marketing System

Intelligent Transportation Society  
 Interlake Lodi  
 International Paper Co.  
 International Paper Modesto  
 International Public Management  
 Interwest Consulting Group  
 Irma's Place Restaurant  
 IT Lifeline Inc.  
 J & D Auto Body  
 J C Penney Stockton  
 J. C. Penney Modesto  
 J. C. Trucking  
 J.R. Simplot  
 Jack Faucett Associates  
 Jack Frost Ice Service  
 JAACL  
 Jacobs Engineering Group Inc. Walnut Creek  
 Jacobs Engineering Group Walnut Creek  
 Jacobs Engineering Sacramento  
 Jacobs Engineering, Inc. Oakland  
 Jacobs Facilities Inc.  
 Jacoby Center for Public Service and Civic Leadership UC  
 Jazz Ination  
 Jefferson School District  
 Jene Wah, Inc.  
 Jett Consulting Services  
 Jim Thorpe Oil, Inc  
 JKaplan & Associates  
 JMEC Engineering, Inc.  
 JMeek Agribusiness Mgmt.  
 JMN Investigations  
 JNE & Associates  
 John Deere Landscape  
 Johnnie's Welding  
 Johnny Milford Productions  
 Jones & Stokes Oakland  
 JP Morgan  
 JP Morgan Chase  
 JSG Trucking Company  
 Judith Buehe Communications  
 Jules Broussard  
 K&L Inspection Service Inc.  
 KABX 97.5 FM  
 Kaiser Permanente Stockton  
 Kal Krishnan Consulting Services, Inc.  
 Kalfsbeek & Company  
 Kamprath Seed Company  
 KASL Consulting Engineers, Inc.  
 Kat Country 103 \* KATM FM  
 Kat-Country 103 \* KATM FM Stockton  
 Katz, Okitsu & Associates  
 Kautz Ironstone Vineyards  
 KCA Engineers, Inc.  
 KCRA TV  
 KCRA TV Channel 3  
 KCVR Radio

KD Anderson Transportaion Engineers  
 Keith's Trophy Supply, Inc.  
 Keller Williams Realty  
 Kelly Temporary Services  
 Kemper CPA Group, LLP  
 Ken Fong Advertising  
 Kennedy Community Center  
 Kennedy/ Jenks Consultants, Inc San Francisco  
 Kennedy/ Jenks Consultants, Inc.Sacramento  
 Kenneth L Maddy Institute of Public Affairs  
 Kern Council of Government  
 Kern County Personnel  
 Kern Rideshare  
 Kettleman Lane Community Church  
 Kevin Wolf And Associates  
 Key Management Associates  
 Keyes School District  
 Keyser Marston Associates Inc.  
 KHOP Rock 95.1  
 Kier & Wright  
 Kim Anderson  
 Kim Sangjun  
 Kimley-Horn & Associates, Inc.  
 Kimley-Horn & Associates, Inc. Serv  
 Kingdon Airport  
 Kings County  
 Kings County Area Public Transit Agency  
 Kings County Assoc of Governments  
 Kinko's Printing  
 Kinko's/Fed Ex Office  
 Kiran Dasari  
 Kit Lloyd Productions  
 Kitchell  
 Kitchell Development Company  
 Kittelson & Associates  
 Kjeldsen, Sinnock & Neudeck, Inc  
 KJOY 99 FM  
 KKBN 93.5 FM  
 KLOC Radio Stkn  
 Kmart Modesto  
 KMAX Channel 31  
 KNGT 94.3 FM KNUGGET  
 Knights Ferry District  
 KNN Public Finance  
 Koegel Associates  
 Korean Bansuk Presbyterian  
 KOSO 93 FM  
 KOVR TV Channel 13 Stockton  
 KPMG LLP  
 KPMG Peat Marwick washington  
 KQOD FM Oldies 100.5  
 Kraft General Foods Modesto  
 Krazan & Associates, Inc.  
 Kreines & Kreines, Inc.  
 Kroloff Law Firm  
 KTXL TV, Channel 40

KUBB Radio  
 KUSO TV, Channel 19  
 KUYL AM  
 KVIE Public Television  
 KW Landscaping  
 Kwan & Associates  
 KWIN Radio  
 KXTV TV, Channel 10  
 KYCC KCJH 90.1  
 L & B Environmental, Inc.  
 La Grange School District  
 Lake County  
 Lake County Cities  
 Lakeview Assembly  
 Lakeview Village  
 Lammersville District  
 Lammersville Elementary School Dist  
 Lamont Financial Services  
 Lamphier-Gregory  
 Lance & Sons Co., Inc.  
 Lane COG  
 Lange Twins, Inc.  
 Lanier Copier  
 Lao Family Community, Inc.  
 Lao Khmu Assoc.  
 Larry's Presto Graphics  
 Las Vegas Hilton Hotel  
 Laser Plus  
 Lathrop Chamber of Commerce  
 Lathrop Lighthouse of The Cross  
 Lathrop Planning Commission  
 Lathrop-Manteca Sun Post  
 Laughlin's Robert Landscape Maintenance  
 Law Office of David R. LeBeouf  
 Law Offices of Samuel Norber  
 Lawrence Livermore Laboratory  
 Lazarus Data Recovery  
 LDA Partners, LLP  
 Lea & Braze Engineering Inc  
 Leadership Directories, Inc.  
 Leadership Stockton  
 Leading Edge Data Services  
 League of California Cities  
 League of California Cities Lodi  
 League of California Cities Stockton  
 League of Women Voters  
 Lee & Associates  
 Lee & Ro Consulting Engineers, Inc.  
 Lee On Dong Association  
 Lehman Brothers - Public Finance  
 Leonard G. Birnbaum Company  
 Leprino Foods  
 Levine & Daughter, Inc.  
 LFR Inc.  
 Liberty Baptist Church  
 Library & Literacy Foundation

Library And Literacy Foundation For San Joaquin County  
 Life UPC  
 Lifesong  
 Lighthouse of the Valley  
 Lim & Nascimento  
 Lincoln Center Chronicle  
 Lincoln Unified School District  
 Linden Herald  
 Linden Public Library  
 Linden School District  
 Linden Unified School District  
 Linden United Methodist Church  
 Linden-Peters Chamber of Commerce  
 Linden-Peters Pentecostal Assembly  
 Lions Club-Stockton Host/Downtown  
 Lively Stones Worship Center  
 Livermore Amador Valley  
 Living Word Ministries  
 Livingston High School  
 Lloyd Copy Equipment  
 Lloyd Development, Inc  
 Local Government Commission  
 Lockeford Municipal Advisory Council  
 Lockford Clements News  
 Locust Avenue Church of Christ  
 Lodi (Precissi) Airpark  
 Lodi Avenue Baptist  
 Lodi Boys & Girls Club Inc  
 Lodi Chamber of Commerce  
 Lodi Christian Life  
 Lodi Community (City of Lodi)  
 Lodi Community Church  
 Lodi Gas Storage, LLC  
 Lodi Heavy Haul And Towing  
 Lodi Memorial Hospital  
 Lodi News Sentinel  
 Lodi Parks & Recreation  
 Lodi Public Library  
 Lodi Screen Arts & Team Sales  
 Lodi Unified School District  
 Lodi Unified School District-Lodi High  
 Lodi Victory Center  
 Lodi Wine & Visitors Center  
 Lodi WineGrape Commission  
 Logical Management Systems, Corp  
 Logical Solutions  
 Loop Capital Markets  
 Low Voltage System Integration, Inc  
 LS Transit Systems, Inc.  
 LSA Associates  
 LSA Associates, Inc. Point Richmond  
 LSC Transportation Consultants, Inc.  
 Lt. Gov. John Garamendi  
 LTD Engineering, Inc.  
 LTG Associates, Inc.  
 LTK Engineering Services

Lucas Business Systems  
 Lucas Business Systems  
 Lucy & Company, Public Relations  
 Luis Lazo  
 Lung Kong Tin Yee Association  
 M & R Company  
 M. Lee Smith Publishers LLC  
 M.K. Elliott Marketing  
 M3 Civil  
 Macias Gini O'Connell  
 Mackay & Soms Civil Engineers  
 Macy's of California  
 Maddy Institute  
 Madera County Clerk of the Board  
 Madera County Transportation Commission  
 Magna Kote Electrostatic Painting  
 Magnolia Audio Video  
 Majic Consulting Gorup  
 Major Heron  
 Management Advisory Services & Publication  
 Manteca Auto Plaza  
 Manteca Bulletin  
 Manteca Caps  
 Manteca Chamber of Commerce  
 Manteca City Council  
 Manteca Parks & Recreation City of Manteca  
 Manteca Public Library  
 Manteca Towing  
 Manteca Unified School District  
 Marcia Herrmann Design  
 Margaret K. Troke Branch Library  
 Maricopa Assoc. of Governments  
 Marin County  
 Marina Village West  
 Mariners Cove Apartments  
 Mariners Point Apartments  
 Mark Anthony Printing Service  
 Mark Ease Products, Inc  
 Mark Smith Landscape Maintenance  
 Mark Thomas & Company Inc. Sacramento  
 Mark Thomas & Company San Jose  
 Mark Twain School District  
 Marketware Technologies  
 Mars Pet Care Company  
 Martin Brower Company  
 Martinez Communications  
 Martino Graphics Design  
 Matel Realtors  
 Maximus, Inc  
 Maxwell's Bookmark  
 Maya Angelou Southeast Library  
 Mayaco Marketing & Internet  
 Mayall, Hurley, Knutsen, Smith  
 MBA of California  
 McClarens & Young International  
 McDonough, Holland & Allen  
 McFadden Construction, Inc.  
 McFall, Burnett & Brinton  
 McGill Martin Self, Inc. DBA MMS Design Associates  
 McHenry House Tracy Family Shelter  
 McLaughlin Air  
 McNoble Print and Design  
 MCR Property Management  
 Mead & Hunt, Inc.  
 Mead & Hunt, Inc. Eugene  
 Mead & Hunt, Inc. Sac  
 Meeting Maker- United States, Inc.  
 Memorial Medical Center  
 Mendocino Council of Governments  
 Merced County  
 Merced County Association Of Governments  
 Merced County Board of Supervisors  
 Merced County Farm Bureau  
 Merit Supply Inc.  
 Merrill Lynch  
 Merrill Morris & Partners  
 Mervyns Store Turlock  
 Metel Tech  
 Metro Area Planning Agency  
 Metro. Transportation Commission  
 Metropolitan Transportation  
 MGE Engineering, Inc.  
 Miami University  
 Michael & Cammack  
 Michael Brandman Associates  
 Michael Gallis & Associates  
 Michelle Manos Design  
 Mid Ohio RPC  
 Mid Valley Dairy  
 Mid Valley Tarp Service  
 Mid Valley Towing  
 Mid-America Regional Council  
 Mid-Valley Engineering  
 Mike's Towing Service, Inc.  
 Milken Institute  
 Millennium Construction Group Concord  
 Mineta Transportation Institute  
 Mintier & Associates  
 Mintier Harnish Inc.  
 Minuteman Press  
 Miralles Associates, Inc.  
 Mo-Cal Office Solutions  
 Modesto Chamber of Commerce  
 Modesto City District  
 Modesto City Schools  
 Modesto Junior College  
 Modesto Police Department  
 Modesto Printing Company  
 Modesto Red Lion Inn  
 Moffat & Nichol  
 Moffat & Nichol, Engineers-Sacramento  
 Mogavero Notestine Associates



Monk and Associates, Inc.  
Monterey County Administrative Office  
Monterey Landscape and Maintenance  
Moonshadow Productions  
Moore & Associates  
MooreTechnologies  
Morada Municipal Advisory Council  
Morgan Stanley Dean Whittier  
Morning Grind Coffee Company  
Morrison & Foerster  
Morrison Homes  
Mosswood Park Church of God  
Motion Industries  
Mountain House Community Service District  
Mountain House/ Trimark Communities/ Sunchase Holdings, Inc  
MRO Engineers, Inc.  
MTC Distributing  
MTW Group  
MTW Zander Us Operations, Inc.  
Mule Creek State Prison  
Muni Services, LLC  
Music Box  
MV Transportation Tracy  
N I Industries, Inc  
Napa Co. Trans. Planning Agency  
Narvco Enterprises, Inc. Napa  
Nash And Company, Inc.  
National Association Of Development  
National Association of Regional Councils  
National Notary Association  
National Transit Institute  
National University  
Native American Heritage Commission  
Native Directions Inc.  
Native Sons Stockton Parlor #7  
Natural Resource Defense Council  
Neil O Anderson & Associates  
Nelson & Nygaard Consulting Associates  
Neumiller & Beardslee  
Nevada County Transportation Comm.  
Never Boring Design Associates  
New Beginnings Deliverance Center  
New Greater Love Church of God in Christ  
New Harvest Christian Fellowship  
New Hope  
New Hope Elementary School District  
New Jerusalem School District  
Newman-Crows Landing  
News 10 KXTV Stockton Bureau  
News 10 Sacramento  
Nextier Networks, Inc.  
Nichols, Inc.  
Ninyo & Moore Geotechnical  
Nishihara-Wilkinson Design  
NKF Consulting, LLC  
Nolte Associates, Inc.

Nolte Associates Manteca  
Nolte Associates Sacramento  
Nomellini, Grilli & McDaniel  
Nonprofit Resource Center  
Norcal Communications Department  
Norman W. Paschall & Company  
Northeast Ohio Areawide Coordinating Agency  
Northern Arizona COGs  
Northern California Carpenters  
Northern California Youth Correctional Center  
NorthStar Engineering Group Inc.  
Northwestern Indiana Regional Planning Commission  
Nossaman, Guthner, Knox & Elliott Los Angeles  
Nossaman, Guthner, Knox & Elliott, LLP  
Nossaman, Guthner, Knox & Elliott, LLP San Francisco  
Notototmne Cultural preservation  
Nu Cal  
Numara Software Inc  
O'Brien, Kreitzberg & Associates  
O.B. Kleinfeld & Company  
O.C. Jones & Sons  
Oak Valley Cares  
Oak Valley Hospital  
Oak View School District  
Oakdale Chamber of Commerce  
Oakdale Irrigation District  
Oakdale Joint Unified School District  
Oakdale Leader & Riverbank News  
Oakdale Leader Publishing  
Oakdale Leader/Escalon Times  
Oakdale Valley District Hospital  
Odyssey  
Office City, The  
Office of Intergovernmental Affairs  
Office Supplies Unlimited  
Office Team-Stockton  
Okami Lawn Services  
Old Republic Title  
Olmstead Productions  
Omni-Means  
OmniPrint  
One Work Place L. Ferrari Milpitas  
Open Door House of Prayer  
Operating Engineers, Local 3  
Orange County  
Orinda Consulting  
Orrick, Herrington & Sutcliffe  
Orsee Deisgn Associates, Inc.  
Owen Brockway Glass Container  
P & J Landscaping Company  
P&D Consultants, Inc.  
P.A.C.T  
Pac-West Telecomm  
Pacific Coast Building Companies  
Pacific Coast Producers  
Pacific Coast Seed, Inc.

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Pacific Fund  
 Pacific Gas and Electric Modesto  
 Pacific Gas and Electric San Ramon  
 Pacific Gas and Electric Stockton  
 Pacific Media  
 Pacific Municipal Consultants  
 Pacific State Bank Headquarters  
 Pacific Storage Company  
 Pacific Towing and Auto Transport  
 Palmer & Associates  
 Panetta Institute CSU  
 Par Environmental Services, Inc.  
 Paradise School District  
 Paradyne Sound & Vision  
 Paragon Partners Ltd.  
 Parikh Consultants, Inc.  
 Parker Hannifin Corporation  
 Parks Printing & Lithography  
 Parsons Brinckerhoff Construction  
 Parsons Sacramento  
 Parsons San Francisco  
 Parsons Transportation Group  
 Patterson Frozen Foods, Inc.  
 Patti Post & Associates  
 Pattison & Associates Inc.  
 PBS & J  
 PDM  
 Peace & Justice Network  
 PeachTree Business Products Inc.  
 Peak & Associates, Inc.  
 Penecostal Church of God  
 Penecostal Tabernacle of Escalon  
 People of The Christ  
 Perfect Computer Link Inc  
 Perry & Son  
 Peters Engineering Group  
 Piedmont Lumber  
 Pima Association of Governments  
 Pinacale Solutions  
 Pioneer Valley Planning Commission  
 Pitney Bowes Global Financial Services LLC  
 Pitney Bowes Reserve Account  
 Placer County Transportation Planning Agency  
 Placer Sierra Bank  
 Planned Parenthood Mar Monte  
 Planning And Conservation League  
 Planning Company Associates  
 Plummer Pontiac Cadillac GMC  
 Plus I T Consulting  
 Plymouth Square  
 Polley Associates  
 Poly Processing Company  
 Pombo Real Estate  
 Port of Oakland  
 Port of Stockton  
 Port San Luis Harbor District  
 Postal Instant Press Printing  
 PR Office Supply  
 Praxis Custom System Design  
 Prayer Temple  
 Pre Peeled Products, Inc  
 Preferred Realty Group  
 Pregnancy Recource Center of Tracy  
 Premier Community Credit Union  
 Presbyterian Banskuk  
 Presenta Plaque  
 President of the United States  
 Pressley & Associates Inc.  
 Prestige Auto Body  
 Price Waterhouse Coopers, LLP  
 Prime Vest Financial Services  
 Prism Engineering  
 Prism Engineering Group LLC  
 Pro Synch Solutions, Inc.  
 Protection Service Industries, LP  
 Proctor & Gamble  
 ProDigital Audio Video  
 Professional Video And Sound  
 Program for Applied Research & Evaluation  
 Progressive Business Publications  
 Progressive Community Church  
 Protection One  
 Providence Reformed Church  
 PSC Associations, Inc.  
 PSOMAS & Associates  
 Public Affairs Management  
 Public Financial Management San Francisco  
 Public Financial Management, Inc. Harrisburg PA  
 Public Policy Institute of California  
 Public Relations /Event Planning stkn1  
 Public Relations Student Society of America  
 Public Utilities Commission  
 Puget Sound Regional Council  
 Quad Knopf Inc  
 Quail Lakes Baptist Church  
 Quartaroli & Associates, Inc.  
 Quincy Engineering  
 Quinn & Kronlund, LLP  
 R&S Erection of Stockton, Inc.  
 R. J. Ricciardi  
 R.E.Y. Engineers, Inc  
 R.L. Banks & Associates, Inc.  
 Racor Industries, Inc.  
 Radisson Hotel  
 Radman Aerial Surveys  
 Ragan Communications  
 Rajappan & Meyer Consulting  
 Ralph Andersen & Associates  
 Ralph F. Pavey  
 Ramada Plaza Inn  
 Ranchhod Manieben & Shamji Bhai  
 Rapid Copy Equipment Company

Ray Morgan Company  
 Raymus Development & Sales  
 RBF Consulting  
 Reason Foundation  
 Reclamation District 1608  
 Red Lion Hotel Redding  
 Red Top Taxi  
 Redevelopment Agency  
 Regent Development Partners, Inc  
 Regional Jobs Initiative  
 Registrar of Voters  
 Remax Executives  
 Repco Towing  
 Representative Ellen Tauscher  
 Representative Jerry McNerney Pleasanton  
 Representative Jerry McNerney stkn  
 Research Demonstration & Innovation  
 Resources Law Group  
 Retaining Walls Company  
 Rich Turner Photographics  
 Richardson & Company  
 Richland Communities, Inc.  
 Rick King Design  
 Ricos Window Covering Systems  
 Riggs and Associates  
 Ripon Chamber of Commerce  
 Ripon Church of Christ  
 Ripon Public Library  
 Ripon Record  
 Ripon Unified School District  
 Ripona Christian Fellowship  
 Risso Electric, Inc.  
 River Consulting, LLC.  
 River Islands at Lathrop  
 River Network  
 Riverbank School District  
 Riverside Co. Transportation Comm.  
 Riverside County  
 Riverside County Assessor's Office  
 Riverwood Apartments  
 RJ Tutt Aviation  
 RJA Management Services, Inc.  
 RM Holz, Inc.  
 RMM Environmental Planning  
 Robert Burns Construction, Inc.  
 Robinson Bradford, LLP.  
 Rogers Foods  
 Roland Construction, Inc.  
 Roma Design Group  
 Rose Ramblin Landscaping  
 Rosen, Goldberg, Der & Lewitz Consultants  
 Rotary Club of Stockton  
 Roto Rooter Sewer Service  
 Royston Hanamoto Alley & Abbey  
 RRM Design Group  
 RT Yee & Associates  
 Rural Transit Consultants  
 Rutland RPC  
 S&C Engineers, Inc.  
 S.J. Sulphur Company  
 S.T.A.N.D  
 SACOG  
 Sacramento County Employment Office  
 Sacramento County Public Works  
 Sacramento Regional Transit  
 Sacramento Transportation Authority  
 Safeway Sign Company  
 Safeway, Inc.  
 Sage Publications, Inc.  
 Salida School District  
 Salvation Army  
 Salvation Army Adult Rehab Center  
 Salvation Army Lodi Corps  
 San Benito County  
 San Benito County Rideshare  
 San Bernadino County  
 San Bernardino Associated Governments  
 San Diego Association of Governments  
 San Diego County Water Authority  
 San Francisco County Transportation Authority  
 San Francisco Estuary Project/ABAG  
 San Francisco Human Rights Commission  
 San Joaquin A+  
 San Joaquin Audubon Society  
 San Joaquin Delta College  
 San Joaquin Dental Society  
 San Joaquin Farm Bureau Federation  
 San Joaquin Indo Chinese News  
 San Joaquin Stanislaus CattleWomen  
 San Joaquin Valley Air Pollution  
 San Jose State University  
 San Luis Obispo Council Of Governments  
 San Luis Obispo County Mayor  
 San Luis Obispo Regional Rideshare  
 San Mateo County Transit District  
 San Tomo Group  
 Sanders & Associates Geosturctural  
 Santa Barbara County Association of Governments  
 Santa Clara County Personnel  
 Santa Clara Valley Transit Authority  
 Santa Cruz County Regional Transportation Commission  
 Santa Fe Land Planning  
 Sara Lee Bakery  
 Sassco Real Estate  
 Save Mart Supermarkets  
 SC Solutions, Inc.  
 Schack & Co.  
 Schindler Elevator Corporation  
 Scott Porter Attorney's  
 Sears- Modesto  
 Sears- Stockton  
 Second Harvest Food Bank

Secretary of State- Political Reform Division  
Seevers, Jordan, Ziegenmeyer  
Segale's Fine Art & Gold Leaf  
Segale's Travel Service  
Seligman & Willett, Inc.  
Senate Energy & Research Committee  
Senator Barbara Boxer SF  
Senator Barbara Boxer WA  
Senator Dave Cogdill  
Senator Diane Feinstein  
Seneca Foods  
Sensient Dehydrated Flavors  
Sequoia Heights Baptist Church  
Sequoia Heights Church  
Service 1st Bank  
Service First of Northern Calif  
Servpro of Stockton  
Shasta County  
Shasta County Regional Transportation Agency  
Shaver, Suntag, & Feuerstein  
Shea Homes  
Sheraton Stockton at Regent Pointe  
Shiloh School District  
Shor Acoustical Consultants  
Shred It USA  
Siegfried Engineering Inc.  
Sierra Club - Stockton  
Sierra Hart  
Sierra Nevada Air Quality Group Alameda  
Sierra Nevada Air Quality Group-Orinda  
Sierra Occupational Services Medical  
Sierra Pacific Distribution Service  
Sierra Veterinary Clinic  
Sierra View Landscape, Inc.  
Sierra West Valuation  
Sign City  
Signature Landscape  
Signet Testing Laboratories, Inc.  
Sikand  
Silicon Valley Leadership Group  
Simon Wong Engineering  
Simplot Grower Solutions  
SJ Hispanic Chamber Of Commerce  
SJC Accessor  
SJC Administrator  
SJC Adult Mental Health  
SJC Agricultural Commission  
SJC Bar Association  
SJC Board of Supervisors  
SJC Citizens Land Alliance  
SJC Community Development Dept.  
SJC Community Development/ Neighborhood Preservation  
SJC County Clerk  
SJC Delta Water Quality Coalition  
SJC Department Of Aging  
SJC District Attorney

SJC Economic Development Association  
SJC Employees' Retirement Association  
SJC Employment Development Department  
SJC Facility Management Government Building  
SJC Fair Housing  
SJC Farm Beauru  
SJC Fleet Services  
SJC General Hospital  
SJC Habitat For Humanity  
SJC Historical Museum  
SJC Housing Authority  
SJC Human Resource Association  
SJC Human Resources Department  
SJC Local Agency Formation Commission  
SJC Medical Society  
SJC Office of Education  
SJC Parks & Recreation  
SJC Partnership  
SJC Public Authority  
SJC Public Health  
SJC Public Information  
SJC Public Works  
SJC Purchasing and Support Services  
SJC Recorder Office  
SJC Regional Rail Commission  
SJC Regional Transit District  
SJC Resource Conservation District  
SJC Risk Management  
SJC Sheriff's Department  
SJC Special Education Department  
SJC Superior Court  
SJC Treasurer and Tax Collector's Office  
SJC Valley Air Pollution Control District  
SJCOG  
SkillPath Seminars  
Skyline Displays Bay Area, Inc.  
Small Business Development Center  
Smart Refrigerated Transport  
Smile Business Products  
Smith & Associates Inc.  
Smith, Barney, Shearson  
Snader & Associates  
Snader & Associates, Inc  
Snider & Associates  
Snyder Lithograph  
Social Security Administration Lodi  
Social Security Office  
SOHA Engineers  
Solano Napa Commuter Information  
Solano Transportation Authority  
Solimar Research Group  
Sonoma County Transportation Authority  
Sonoma Technology, Inc.  
Sonora School District  
Soulsbyville School District  
South San Joaquin Irrigation

Southern California Association of Governments  
 Southern California Association- Inland Office  
 Southwind Community Church  
 Specialty Incentives Inc.  
 Spitzer Music  
 Sprint  
 Squire, Sanders & Dempsey L.L.P.  
 St. Anne's Catholic Church  
 St. Basil Greek Orthodox Church  
 St. Bernadette's Catholic Church  
 St. Bernard's Church  
 St. George's Catholic Church  
 St. Gertrude's Catholic Church  
 St. Joachim's Catholic Church  
 St. John's Episcopal Church  
 St. Joseph's Behavioral  
 St. Joseph's Medical Center  
 St. Joseph's Medical Center 1  
 St. Joseph's Regional Health System  
 St. Luke's Catholic Church  
 St. Mary's High School  
 St. Mary's Interfaith Community Services  
 St. Patrick's Catholic Church  
 St. Paul 's Lutheran  
 St. Paul Evangelic Lutheran Church  
 St. Paul's United Methodist Church  
 St. Peter's Lutheran Church  
 Stanislaus Audio Video Inc.  
 Stanislaus Co. Board of Supervisors  
 Stanislaus Co. Comm. Svcs. Agency  
 Stanislaus Community Foundation  
 Stanislaus Council of Governments  
 Stanislaus County Environmental Resources  
 Stanislaus County Extension  
 Stanislaus County Streets and Traffic Division  
 Stanislaus County-Public Works  
 Stanislaus Economic Development  
 Stanislaus Food Products  
 Stanislaus Regional Transit  
 Stanislaus Surgical Hospital  
 Stanislaus Union School District  
 Stantec  
 Stantec Consulting, Inc.  
 Star Building Systems  
 Starbucks Coffee Company  
 State Board of Equalization  
 State Clearinghouse  
 State Compensation Insurance Fund  
 State Controller's Office  
 State Councill Developmental Disabilities Area Board 6  
 State Energy Commission  
 State Farm Insurance  
 State Lands Commission  
 State Net  
 State of California  
 State of California Division & Innovation

State Senate  
 State Treasurer's Office  
 Stay Green Landscaping & Maintenance  
 Steve Bestolarides-SJC Supervisor  
 Stewart Property Services  
 Stockton Arena  
 Stockton Arts Commission 1  
 Stockton Arts Commission 2  
 Stockton Athletic Hall of Fame  
 Stockton Baptist Church  
 Stockton Beautiful  
 Stockton Blue Reprographics  
 Stockton Covenant Church  
 Stockton Cultural Heritage Board  
 Stockton East Water District  
 Stockton Fire Department  
 Stockton Grand Hotel  
 Stockton Hilton  
 Stockton Kemper CPA Group, LLP  
 Stockton Key Stone Automotive  
 Stockton Leadership Foundation  
 Stockton Local Census Office  
 Stockton Mailing & Printing Service  
 Stockton Metropolitian Airport  
 Stockton Planning Commission  
 Stockton Police Department  
 Stockton Police Department  
 Stockton Progressive Glass, Inc.  
 Stockton Sertoma Club  
 Stockton Shelter for Homeless: Family Shelter  
 Stockton Sports Commission  
 Stockton Symphony Association  
 Stockton Terminal Eastern RR  
 Stockton Tri Industries, Inc.  
 Stockton Typewriter Company  
 Stockton Unified School District  
 Stockton Unified School District Child Nutrition Food  
 Stockton Unified School District Student Services  
 Stockton Unified School District Transportation  
 Stockton Yellow Cab Company  
 Stockton- Maxwell's Bookmart Online  
 Stop The Presses Printing Company  
 Strategic Initiatives, Inc.  
 Strategic Research  
 Stratus Building Solutions  
 Strocac, Inc.  
 Studio Z Recording, Inc.  
 STV Group  
 Suiter & Associates, LLC  
 Sumiden Wire Products Corporation  
 Summerville District  
 Summit Logistics Services, Inc.  
 Suncrest Homes, Inc.  
 Sunflower Presents, Inc.  
 Sunrise Sanitation Services, Inc.  
 Sunshine Inn

Super Clean Professional Bldg Maintenance  
 Super Stores Industries  
 Surface Transportation Policy Project  
 Surface Trsp.Policy Prj. sac  
 Surgical Express  
 Sutter Gould Medical Foundation  
 Sutter Health Tracy  
 Sutter Tracy Community Hospital  
 SVM LP  
 Sycamore Environmental Consultants, Inc.  
 Sylvan Learning Center  
 Sylvan Union School District  
 Sysco Food Services of Central California  
 T.Y Lin International  
 T.Y. Lin International -San Ramon  
 T.Y. Lin International-Sacramento  
 T.Y. Lin International-San Jose  
 Taber Consultants  
 Tabernacle of Praise  
 Tait & Associates, Inc.  
 Tampa Bay Regional Planning Council  
 Target Corporation  
 Tarvin & Associates  
 Tax Express Cuevas Insurance  
 Taylor Made Water  
 Tectrans, Inc.  
 Teichert Construction  
 Telecomers  
 Teletech Communications, Inc.  
 Temple Baptist Church  
 Templeton Planning Group  
 Tenet Health Systems  
 Teresi Trucking  
 Tetra Tech, Inc. -Rancho Cordova  
 Tetra Tech, Inc. -Research and Development  
 TH Enterprises, Inc.  
 The Allen Group  
 The Bakersfield California  
 The Bridge at Stockton  
 The Business Council Inc.  
 The Business Journal  
 The California Center for Regional Leadership  
 The Ewing Group  
 The Fresno Bee  
 The Global Media Group, Inc.  
 The Grupe Foundation  
 The Home Works Group  
 The Messaging Architects  
 The Modesto Bee  
 The PAR Group  
 The Planning Center  
 The Record  
 The Robert Group  
 The Rock Outreach Ministries. Inc-Church of The Living God  
 The Sacramento Bee  
 The Sacramento Observer Newspaper

The Sanborn Map Company, Inc.  
 The Sign Shop  
 The Stanley Concern  
 The Tioga Group  
 The Trust for Public Land  
 The White House  
 The Wine Group  
 Tholburn Accounting  
 Thomas H. Terpstra Attorney At Law  
 Thompson Publishing Group, Inc.  
 Thorburn Associates  
 Three Rivers Indian Lodge  
 Tide Rider, Inc.  
 Time Warner Telecommunications  
 TJKM Transportation Consultants  
 Tokay Development, Inc.  
 Tokyo Development, Inc.  
 Toledo Metropolitan Area COG  
 Top Flight Cafe & Catering  
 TOPPS  
 Total Tranlating Service  
 Touch of Class Taxi Service  
 Towill, Incorporated  
 Townsend Public Affairs, Inc. Federal Office  
 Townsend Public Affairs, Inc. Northern Office  
 Townsend Public Affairs, Inc. Southern Office  
 Townsend Public Affairs, Inc. State Capitol Office  
 Townsend Raimundo Besler & Usher  
 TPG Consulting, Inc.  
 Tracy Chamber of Commerce  
 Tracy African American Association  
 Tracy Biomass Plant  
 Tracy City Council  
 Tracy First United Methodist Church  
 Tracy Flight Center  
 Tracy Interfaith Ministries  
 Tracy Motors  
 Tracy Press  
 Tracy Press  
 Tracy Public Library  
 Tracy Southern Baptist Church  
 Tracy Unified School District  
 Tracy/San Joaquin County Certified Development Corporation  
 Traffic Research & Analysis, Inc.  
 Traffic Research Associates  
 Trans Pacific Geotechnical Consultants, Inc.  
 Transcend  
 Transit Resource Center  
 Transmetrics Campbell  
 Transportation Research Board  
 TranSystems  
 Trapeze Software  
 Trapeze Software(Cambridge), Inc.  
 Travelodge of San Francisco  
 TRI Commercial  
 Tri Delta Transit

Triad/Holmes Associates Inc.  
Trinity Associates Property Management Association  
TRS Consultants  
TRS Consultants, Inc.  
True Vine Fellowship  
Truex Insurance Agency  
Tulare County  
Tulare County Assoc. of Governments  
Tulare County Planning  
Tulare County Planning Commission  
Tuolumne County Public Works  
Turlock Chamber of Commerce  
Turlock Irrigation District  
Turlock Joint School District  
Turlock Journal  
Twin Oaks Community Church  
U. S. Department Of Transportation  
U.S. Army Corps of Engineers  
U.S. Bank Personal Banking  
U.S. Bureau of Reclamation  
U.S. Bureau of Reclamation-Fresno  
U.S. Cold Storage- Union City  
U.S. Cold Storage-Sacramento  
U.S. Congress  
U.S. Congressman Jerry McNeerney  
U.S. Department of Education  
U.S. Department of Transportation  
U.S. Department of Veterans Affairs  
U.S. Dept. Of Interior Bureau of Land Management  
U.S. Environmental Protection Agency  
U.S. Fish & Wildlife Service New Mexico  
U.S. Fish & Wildlife Service Portland  
U.S. Fish & Wildlife Service Sac2  
U.S. Fish And Wildlife Service  
U.S. House of Representatives WA  
U.S. Postal Service  
U.S. Postal Service-Modesto  
U.S. Senate SF  
U.S. Senator Barbara Boxer  
U.S. Senator Dianne Feinstein  
UBS Financial Services  
UC Cooperative Extension  
UC Davis Cooperative Extension Stanislaus County  
UC Davis University of California  
UC Regents/U.C. Berkeley Extension  
Unified Grocers  
Unified Western Grocers  
Unilever Supply Chain Inc.  
Union Bank of California, N.A.  
Union Pacific Railroad -Bloomington  
Union Pacific Railroad Company  
Union Pacific Railroad French camp  
Union Pacific Railroad Omaha  
Union Pacific Railroad Roseville  
Union Pacific Railroad-Stockton  
Union Safe Deposit Bank

United Cerebral Palsy  
United Commercial Bank  
United Congregational Christian  
United Lutheran Church  
United Parcel Service-Stockton  
United Rental  
United Way of San Joaquin County  
Unity Southern Baptist Church  
Universal Field Services, Inc.  
University of California, Davis Institute of Government Affairs  
University of Florida  
University of Iowa  
University of North Carolina  
University of Oregon  
University of the Pacific  
URS Corp  
URS Corporation - San Jose  
URS Corporation San Diego  
URS Corporation- Roseville  
URS San Francisco  
US Airways  
US Bank  
US Bank  
USA Products Group, Inc.  
Utopian Landscapes  
VA Consulting, Inc.  
Valerie Darboux City of Agoura Hills  
Vali Cooper & Associates Inc. -Riverside  
Vali Cooper & Associates, Inc. -Murphys  
Valley CAN  
Valley Community Baptist Church  
Valley Community Presbyterian  
Valley Fresh, Inc.  
Valley Glass Company  
Valley Heart Associates  
Valley Home Theater & Automation  
Valley Landscape Maintenance  
Valley Mountain Regional Center  
Valley Precision Inc.  
Van Der Walde & Associates  
Vavrinek, Trine, Day, & Company, LLP  
VBN Architects  
Venetian Bridges  
Ventura County 1  
Ventura County 2  
Veolia Water North America  
Veolia West Operating Services, Inc.  
Verizon  
Vern's Tow  
Victory Christian Church  
Victory In Praise Church  
Victory Outreach Church  
Vida en el Valle  
Vik Sharma  
Vino Farms  
Vintage Faire Mall

Virginia Polytechnic Institute  
Visalia Convention & Visitors Bur.  
Visionary Home Builder of California  
W.C. Maloney, Inc.  
Wachovia Bank  
Wagstaff & Associates  
Wal-Mart Ceres  
Wal-Mart Lodi  
Wal-Mart Manteca  
Wal-Mart Modesto  
Wal-Mart Turlock  
Wallace-Martin Funeral Home  
Walsh, Norris & Associates, Inc.  
Ward & Associates  
Wardell & Rall Accountancy Corporation  
Wardens Office Furniture  
Washington Court Hotel  
Washington Mutual  
Waterfield Square Apartments  
Waterford Unified School District  
Waterloo/Morada Fire District  
Weavers Appliance Repair  
Weber Institute  
WEDBUSH  
Wells Fargo Bank  
Wells Fargo Bank  
Wells Fargo Bank-Sacramento  
Wesco Graphics, Inc.  
West Coast Magnetics  
West Coast World Outreach  
West Directions  
West Michigan Shoreline Regional Development Commision  
West Star Industries  
West Valley Mall  
West Yost Associates  
Western City Magazine  
Western Financial Bank  
Western Pacific Truck School  
Western Riverside COG  
Western Stone Products, Inc.  
Westland Technologies, Inc.  
Westland Technologies, Inc.  
Westside Assembly  
Westwood Custom Homes, Inc.  
WGR Southwest, Inc.  
Whatcom Council Of Governments  
Whirlows Tossed + Grilled  
White Rose COGIC  
WIH Resource Group  
Wilbur Smith & Associates  
Wild Signs  
Willdan Financial Services Sacramento  
Willey Printing Company, Inc.  
Willis & Walsh, CPA's  
Wilsey Ham  
Wilson & Co Engineers & Architects

Wilson, Ihrig & Associates, Inc.  
Wine & Roses Country Inn  
Wine & Roses Hotel-Restaurant-Spa  
WMB Architects  
Wolco Business Systems  
Women's Center of San Joaquin County  
Women's Success Group  
Wong Engineers, Inc.  
Wood Rodgers Developing Innovative Design Solutions  
Woodbridge Winery  
Woods & Poole Economics  
WorkNet  
WRA, Inc.  
WRG Design, Inc.  
Y&C Transportation Consultants, Inc.  
Yamaguchi Landscape Construction  
Yei Engineers, Inc.  
Yellow Freight Lines  
Yes Inc.  
Yolo County-Planning and Public Works  
Yosemite Community College District  
Yosemite Pathology Medical Group, Inc.  
Yuma Metropolitan Planning Organization  
Zacky Farms  
Zamora Landscape  
Zion Reformed Church  
Zoom Imaging Solutions